



Florida Defense Support Task Force

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2017 Annual Report And 2018 Work Plan

February 1, 2018



Florida Defense Support Task Force

2017 Annual Report and 2018 Work Plan

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Florida Defense Support Task Force 2017 Annual Report and 2018 Work Plan

Executive Summary

Created in 2011 under Florida Statute 288.987, the Florida Defense Support Task Force (FDSTF) held its first meetings in January 2011. Legislation allows the Task Force 13 members – four members appointed by the Governor (in addition to 1 personal representative), four members appointed by the Senate, and four members appointed by the House of Representatives. Legislative Task Force members will serve until the end of their elected terms and may be reappointed once, while non-legislative appointments are for four years. Two of the Governor’s previous appointments remain on the task force: Commissioner Barbara Stewart, and Admiral Mark Fitzgerald, USN (Ret). Senator Dana Young resigned in March 2017 after four years as The Governor’s designated personal representative and was replaced by Major General Michael Calhoun, USA, the Adjutant General, creating a vacancy. The Governor appointed Ms. Amy Gowder to fill the vacancy on March 31, 2017 and her term will complete MG Calhoun’s regular term ending on July 1, 2019. The Governor filled his last vacancy on July 19, 2017 with Representative Holly Raschein whose term ends on November 6, 2018. One Senate appointment remains on the Task Force; Mr. Tom Neubauer. Senator Garrett Richter termed-out on November 8, 2016 has been replaced by Senator Doug Broxson who was appointed on March 21, 2017 and will serve until November 2, 2020. Mr. J.R. McDonald resigned his seat due to business relocation on February 7, 2017 and his seat was filled by Lt Col William Dudley, USAF (Ret) who was appointed for a term of April 6, 2017 – April 5, 2021. Finally, former Senator Mike Bennett resigned on February 27, 2017 and Senate President Negron selected Maj Gen Richard Haddad, USAF (Ret) for a term of April 25, 2017 – April 24, 2021 to replace him. The Speaker of the House retained three members: Representative Clay Ingram, Brigadier General Chip Diehl, USAF (retired), and CW5 Derrick Fritts, US Army National Guard. Speaker Richard Corcoran appointed Representative Jay Trumbull to serve on the Task Force from June 8, 2017 through November 6, 2018. Representative Clay Ingram served as the Chair from July 2016 through June 2017 and Senator Doug Broxson assumed the Chairmanship in July 2017. Mr. Tom Neubauer remains the Vice Chair.

The FDSTF mission is to make recommendations to preserve and protect military installations, to support the state’s position in research and development related to or arising out of military missions and contracting, and to improve the state’s military-friendly environment for service members, military dependents, military retirees, and businesses that bring military and base-related jobs to the state.

The FDSTF replaced the Florida Council on Military Bases and Mission Support which was created under Florida Statute 288.984. The Council has been deleted from Florida Statute. The FDSTF received a FY 2017-2018 appropriation of \$2 million to protect, preserve, promote and grow Florida military installations and missions. The Task Force held a total of six in person meetings and four conference call meetings throughout calendar year 2017.

The Task Force provides weekly email updates for its members. The Task Force developed an

initial strategic plan to guide its actions in protecting Florida’s military installations dated April 23, 2012. This plan is updated regularly, most recently in April 2017. The Task Force plans to update this strategic plan again in 2018. The most recent version of the strategic plan is posted on the Task Force web site and at Tab 3.

The Florida Defense Support Task Force met 10 times during 2017. The Task Force held meetings in February, April, June and October by conference call and met in-person for six meetings that included tours of military installations (when available) including:

January	Avon Park FL – Avon Park Air Force Range
March	Tallahassee FL
May	Tallahassee FL
July	Key West FL – Key West Naval Air Station
September	Panama City FL – Tyndall Air Force Base
November	Orlando FL – Lockheed Martin Innovation Demonstration Center (IDC)

The Florida Defense Support Task Force web site has been operational since August 2012. It has been helpful in publicizing meeting times and locations. Additionally, this site displays the award of funding grants along with copies of agenda and minutes from Task Force meetings, budget information and weekly Task Force updates. The address for the web site is:

www.enterpriseflorida.com/fdstf

The Task Force published the 2017 Florida Defense Factbook in December 2017 based on the Economic Impact Analysis Study conducted by Matrix Inc. The Factbook can be downloaded from the Task Force web site at: <http://www.enterpriseflorida.com/wp-content/uploads/Florida-Defense-Factbook-2017.pdf>. A copy is enclosed at Tab 9.

The Task Force published the 2017 Florida Military Friendly Guide in August 2017 with additions from the 2017 state legislative session. This guide contains a summary of the Florida laws that benefit active duty, National Guard and Reserve service members and their families. It has been distributed throughout the state and to the Florida Congressional delegation. The guide can be downloaded from the Task Force web site at: <http://www.enterpriseflorida.com/wp-content/uploads/Florida-Military-Friendly-Guide.pdf>. A copy is enclosed at Tab 10.

FDSTF 2017 Annual Report

Governing Florida Statutes

The Florida Defense Support Task Force was established under Florida Statute 288.987 and operates under a Sunshine exemption in F.S. 288.985. See Tab 1.

Appointments

Membership on the Task Force is outlined in Florida Statute 288.987. Statute allows the Task Force to maintain up to 13 members. Task Force members who are members of the legislature may serve until the end of their elected terms and non-legislators may serve a four-year term. Two of the Governor's previous appointments remain on the task force: Commissioner Barbara Stewart and Admiral Mark Fitzgerald, USN (Ret) whose terms expire on July 1, 2019. Senator Dana Young resigned in March 2017 after four years as The Governor's designated personal representative and was replaced by Major General Michael Calhoun, USA, the Adjutant General of Florida, creating a vacancy. The Governor appointed Ms. Amy Gowder to fill the vacancy on March 31, 2017 and her term will complete MG Calhoun's regular term ending on July 1, 2019. The Governor filled his last vacancy on July 19, 2017 with Representative Holly Raschein whose term ends on November 6, 2018. One Senate appointment remains on the Task Force, Mr. Tom Neubauer, whose term runs through July 1, 2019. Senator Garrett Richter, who termed-out on November 8 2016, has been replaced by Senator Doug Broxson who was appointed on March 21, 2017 and will serve until November 2, 2020. Mr. J.R. McDonald resigned his seat due to business relocation on February 7, 2017 and his seat was filled by Lt Col William Dudley, USAF (Ret) who was appointed for a term of April 6, 2017 – April 5, 2021. Finally, former Senator Mike Bennett resigned on February 27, 2017 and Senate President Negron selected Maj Gen Richard Haddad, USAF (Ret) for a term of April 25, 2017 – April 24, 2021. The Speaker of the House retained three members: Representative Clay Ingram (reappointed until November 6, 2018), Brigadier General Chip Diehl, USAF (retired), and CW5 Derrick Fritts, US Army National Guard who both serve until July 1, 2019. Speaker Richard Corcoran appointed Representative Jay Trumbull to serve on the Task Force from June 8, 2017 through November 6, 2018. Representative Clay Ingram served as the Chair from July 2016 through June 2017 and Senator Doug Broxson assumed the Chairmanship in July 2017. Mr. Tom Neubauer remains the Vice Chair. See Tab 2.

Funding

The FDSTF received an FY 2017-2018 appropriation of \$2 million to protect, preserve, promote and grow Florida military installations and missions. The Task Force may annually utilize up to \$250,000 of funds appropriated for Task Force staffing and administrative expenses. Enterprise Florida, Inc. (EFI) has the role of administrative and logistical support. The Task Force approved the annual budget for FY 17-18. This approved budget and a complete Task Force budget summary including contract obligations are included at the end of this report at Tabs 7 and 8.

Task Force Reports

The Task Force is required to submit an annual report and work plan to the Governor, the President of the Senate, and the Speaker of the House of Representatives by February 1st of each year.

Task Force Strategic Plan

The Task Force actions are guided by its Strategic Plan. This plan is a living document and evolves in response to unfolding events. This plan was updated regularly, most recently in April 2017. The most recent version of the strategic plan is posted on the Task Force website. The current version adjusts the Task Force goals to reflect the changing national defense budgets and its impact on Florida's military missions and installations. The Task Force plans to update this plan again in 2018. See Tab 3 for the current plan.

Task Force Meetings

The Florida Defense Support Task Force met 10 times during 2017; six meetings in person and four by conference call. All meeting materials including agenda, presentations and minutes are available on our website at <https://www.enterpriseflorida.com/fdstf/meetings/>. A summary of all 2017 Task Force meetings is included below.

January 19, 2017 – Avon Park Air Force Range, Avon Park

Representative Clay Ingram, Task Force Chairman, welcomed attendees and guests to the meeting and thanked Commissioner Barbara Stewart and her husband for their hospitality to the Task Force at their ranch the day prior. Lt Col Daniel Edgar, Commander, Avon Park Air Force Range, welcomed the Florida Defense Support Task Force to Avon Park. He noted that the Range has over 106,000 acres and discussed some of the ranges partnerships. Dr. Hilary Swain, Executive Director, Archbald Biological Station and Ms. Pat Steed, Executive Director, Central Florida Regional Planning Council also welcomed the Task Force to the area. Ms. Marcy Muldrow-Sanders, Task Force Grant Manager, provided an update on the Task Force grants and budget. Mr. Terry McCaffrey, Task Force Executive Director, led a discussion on the Military Base Protection Plan and adjustments to the recommendation provided by the Department of Economic Opportunity (DEO). The Task Force agreed to several modifications to selected Tiers for properties recommended by DEO and approved a letter to be sent to the Governor, the Senate President and the Speaker of the House IAW Florida statute. Mr. Bruce Grant reported that the FY 2016-2017 contract between the Task Force and DEO has been completed and signed as of Tuesday, January 17, 2017. Task Force members provided updates on events, activities and issues impacting military installations around the state. Secretary Anthony Principi of The Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), reported that they are preparing for their upcoming conference call on January 31, 2017 during which they will have an update from Washington, D.C. as well as updates as to what's going on around the State. Mr. Terry McCaffrey reported that the draft of the Annual Report was sent out to Task Force members earlier in the month for review. Once input was received, it was incorporated into the report. With no further discussion, the Task Force voted to approve the report to be sent to the Governor and Legislature IAW Florida Law. The Task Force also heard two out of cycle grant application presentations to award remaining FY2017 funds. Presenters were provided 15 minutes each to present their grant applications to the Task Force followed by a question and answer period for presenters. The maximum amount that could be awarded was \$523,566.00. The grant presenters were as follows:

- Clay County Development Authority, Josh Cockrell, requested \$400,000 to purchase 578 acres adjacent to Camp Blanding to prevent encroachment.
- South Florida Defense Alliance (Greater Miami Chamber of Commerce), Steve Williamson, COL, US Army (Ret), requested \$128,540 to stand up the organization tasked

to unite and champion regional defense issues.

After hearing the presentations, the Task Force conducted an afternoon closed session meeting to discuss advocacy strategy involving base strengths and weaknesses connected to protecting, preserving and enhancing Florida's military installations. The Task Force reconvened and voted to award the grant requests at the below levels:

- Clay County for \$400,000.
- South Florida Defense Alliance for \$115,000.

A motion was made by Admiral Mark Fitzgerald to approve the Task Force proposal by The Principi Group to develop strategy for the Southeastern Range Complex and approve funding for \$28,200; seconded by Commissioner Barbara Stewart and with no debate, discussion or objections, the proposal was adopted.

February 16, 2017 – Conference Call

Chairman, Representative Clay Ingram welcomed attendees and guests. Staff provided an update on the Task Force grants and budget remaining for FY17. Mr. Terry McCaffrey discussed the completed Task Force White Paper on Oil Drilling and Military Mission Compatibility which was sent out in the weekly Task Force update. The paper was developed to encourage statewide support for maintenance of the moratorium on oil drilling east of the Military Mission Line (MML) in the Gulf Range Complex. The paper was distributed to the Governor, all 160 members of the Florida Legislature, all 29 members of the Florida Congressional Delegation in Washington, D.C., the Florida Defense Alliance (FDA) via their bi-monthly newsletter, and is currently posted on both the Task Force and FDA websites. Task Force members provided updates on events, activities and issues impacting military installations around the state. Secretary Anthony Principi of The Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), reported that they are preparing for their upcoming meeting on March 15, 2017 which will focus on energy resiliency among other FDA news. Mr. Eric Sherman, from the Department of Defense (DoD) State Liaison Office, reported on status of regional defense issues including military child abuse and neglect in Florida. Staff presented legislative issues impacting military, defense, and veterans. Staff reported that a Request for Proposal (RFP) has been drafted for the next Economic Impact Report – Defense Fact Book (2017 Edition) and that it will be sent out by April 1, 2017. A vendor would be selection by the first of May to be placed on contract in FY18; The Task Force should receive a final, published product by September 2017.

March 16, 2017 – Tallahassee

Chairman, Representative Clay Ingram welcomed attendees and guests. Staff provided an update on the Task Force grants and budget remaining for FY17. Chairman Ingram recognized Senator Dana Young as this was her last official meeting and presented her with a Certificate of Appreciation for her services to the Florida Defense Support Task Force. Mr. Terry McCaffrey discussed the update of the Task Force Strategic Plan, noting multiple changes including a new forward focus that looks ahead 5 years, to 2022. Staff noted that in addition to Task Force members input, the plan was vetted by The Principi Group (TPG). The Task Force recognized the work completed, offered several additional changes and agreed to vote on the plan at the April meeting. Mr. Roy Clark, Director of Legislative and Cabinet Affairs, Florida Department of Veterans Affairs (FDVA), offered a presentation updating the Task Force on the FDVA. Task Force members provided updates on events, activities and issues impacting military installations

around the state. Secretary Anthony Principi of The Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Mr. John Patrick Walsh, from the State of Florida Washington Office, added additional information related to the Florida Delegation in Congress. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), updated the Task Force on the FDA meeting conducted the day prior focusing on energy resiliency for Florida's military installations. Mr. Joe Marino, the Chief Operating Officer of Veterans Florida, reported that Veterans Florida's mission is to attract and retain veterans and their families by connecting them to employment, training and educational opportunity; to strengthen Florida's businesses by educating them on the value and skillsets veterans bring to the workforce and providing training resources for their veteran hires; and enhance the entrepreneurial skills of veterans. Mr. Bruce Grant updated the TF on the ongoing Legislative Session as well as the Readiness and Environmental Protection Initiative (REPI) program. Finally, public comment was made by Mr. Jeff Fanto, 96th Civil Engineer at Eglin Air Force Base; Mr. Ryan Butler, Department of Economic Opportunity; and Mr. Eric Sherman, DoD, OSD Military Community and Family Policy.

April 20, 2017 – Conference Call

Chairman, Representative Clay Ingram welcomed attendees and guests. He welcomed three new Task Force members: Senator Doug Broxson, Ms. Amy Gowder and Lt. Col. William Dudley. All three new members were appointed since the last meeting. Each stated their appreciation to serve on the Task Force. Ms. Marcy Muldrow-Sanders provided an update on the Task Force grants and budget remaining for FY17 and reported that the Task Force currently has only \$58,566 remaining unencumbered in the budget for the current fiscal year. Mr. Terry McCaffrey noted that the Strategic Plan has been updated and reorganized based on input from the Task Force members at the last meeting. A quorum being present, Chairman, Representative Clay Ingram entertained a motion to adopt the FDSTF Strategic Plan 2017-2022 and with no debate, discussion or objections, the FDSTF Strategic Plan 2017-2022 was adopted. Task Force members provided updates on events, activities and issues impacting military installations around the state. Secretary Anthony Principi of The Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), updated the Task Force on the FDA supporting the Governor's three defense roundtables which were recently held in Jacksonville, Tampa and Pensacola, discussing the importance of both Enterprise Florida and the FDA and explaining the difference between the TF and the FDA (no redundancy). FDA continues to work with the Department of Economic Opportunity (DEO) to educate members on DIG and DRG grant processes and how to improve them. She noted that FDA is assisting in coordinating a Sentinel Landscape meeting in NW Florida with the five communities which are home to military bases and working with The Nature Conservancy on how they can also assist with that project. Finally, she noted the Importance of protecting Florida's ranges, including the Gulf Range, and the encroachment from possible oil drilling in the gulf. Mr. David Clark, Director of State Lands, Department of Environmental Protection (DEP), reported on two topics: the University of Central Florida's (UCF) acquisition of another partnership structure and the past history and current status of the encroachment issue near MacDill AFB with Florida Rock. Chairman, Representative Clay Ingram offered the Task Force would provide any assistance to the Mayor of the City of Tampa, DEP or MacDill AFB if needed on this issue. Bruce Grant reported on military and defense friendly legislation for the 2017 session. MG Mike Jones discussed that as requested last month by the Task Force; The Principi Group has presented their proposal for

updating the SWOT Analysis. The proposal incorporates the concepts discussed at last month's meeting and their intent is to provide stand-alone reports for each of the major military bases, SOUTHCOM and the Florida National Guard. A quorum being present, Chairman, Representative Clay Ingram entertained a motion to adopt The Principi Group's Proposal for a SWOT Analysis for FY2018. Finally, Mr. Terry McCaffrey discussed four grant applications that would be presented at next month's meeting in Tallahassee. The amount of funding available for the FY17-18 grant cycle was anticipated to be approximately \$440,000.

May 18, 2017 – Tallahassee

Chairman, Representative Clay Ingram welcomed attendees and guests. He introduced Major General Richard "Beef" Haddad, USAF (Ret), as the newest Task Force member. Ms. Marcy Mudrow-Sanders provided an update on the Task Force grants and remaining Task Force budget. Task Force members provided updates on events, activities and issues impacting military installations around the state. Mr. John Patrick Walsh, from the State of Florida Washington Office, added additional information related to the Florida Delegation in Congress including discussion on the planning for the "Florida Defense Day" that would be hosted by Congressman Matt Gaetz and Congresswoman Stephanie Murphy. Chairman, Representative Clay Ingram asked if any Task Force members wished to travel to Florida Defense Day in Washington, D.C. on June 9th as there is some money available in the budget that could be utilized to support Task Force member's attendance. Staff would work with members to determine who would attend and make arrangements. In addition, staff and Task Force members would support planning the event with congressional staff. Secretary Anthony Principi of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), provided a report on current activities of the FDA. Mr. John Browne, Florida Forest Service, provided a presentation on the Rural and Family Lands Protection Program, which is a conservation easement program to prevent fragmentation of agricultural lands. The purpose of the program is to acquire perpetual conservation easements that assure lands may be preserved in agriculture or providing for the protection of natural resources. Mr. Jim Kuzma presented an update on Space Florida and discussed ways the Task Force can be of assistance to Space Florida and the 45th Space Wing. The focus is on aerospace and space industry growth in Florida to ensure our leadership role in space. Lt Col Steve Murray, USAF (Ret.), of the Florida Department of Veterans Affairs provided a presentation on the agency and Legislative update of veterans' initiatives from the 2017 Session. Dr. Bruce Grant reported on the final military and defense friendly legislation for the 2017 session, which was one bill (HB 615), which was passed by the Legislature and is awaiting the Governor's signature. He also discussed items in the budget awaiting the Governor's approval: Florida Defense Support Task Force - \$2 Million and Department of Economic Opportunity Grants: Military Base Protection, Defense Infrastructure and Defense Reinvestment - \$2.6 Million. There were four grant applications with presenters who were provide 15 minutes each to present their grant applications to the Task Force followed by a question and answer period for presenters. The maximum amount to be awarded was \$440,000.00. The grant presenters were as follows:

- Gulf Coast Energy Network, Patrick Sheehan, requested \$277,000 to assist with energy resiliency and community partnerships at Eglin AFB.
- Gulf Coast State College, Lorretta Costin, requested \$30,000 for support in identifying Air Force community partnership initiatives that will benefit Tyndall AFB, Bay County and the state of Florida.

- Reliance Test & Technology/InDyne, Jim Heald, requested \$250,000 to develop a Systems Engineering Management Plan for a remotely operated instrumentation site near Carrabelle and to determine partnering opportunities with local and county governments for mutually beneficial expansion of the fiber and power network. Florida Defense Support Task Force.
- Tampa Bay Defense Alliance, Mark Roberts, requested \$146,500 to strengthen the value and support missions of the Tampa Bay Defense Alliance.

The Task Force voted to award the following three grant requests for a total of \$400,000.00:

- Gulf Coast State College for \$30,000.
- Reliance Test & Technology/InDyne for \$235,000.
- Tampa Bay Defense Alliance for \$135,000.

The TF voted to not award the following grant request:

- Gulf Coast Energy Network for \$277,000.

June 15, 2017 – Conference Call

Chairman, Representative Ingram welcomed attendees and guests. He noted that the House of Representatives has recently appointed Representative Jay Trumbull, who represents District 6 in Bay County which includes Tyndall Air Force Base and NSA Panama City, to the Task Force. He also noted that Speaker re-appointed himself to serve on the Task Force and that Senate President Negrón has appointed Senator Doug Broxson to serve as next Chairman beginning at the July meeting. Staff provided an update on the Task Force grants and remaining Task Force budget. Marcy Sanders reported that the Task Force currently has \$5,370 unencumbered for program expenses and \$24,470.34 unencumbered in administrative expenses remaining in the budget for the current fiscal year, enough funds for Task Force members to travel to Washington, DC for Florida Defense Day, now scheduled for June 27th. Mr. Bruce Grant noted that based on these current numbers the Task Force should revert about \$15,000 back to the State at the end of FY2017. Task Force members provided updates on events, activities and issues impacting military installations around the state. Mr. John Patrick Walsh, from the State of Florida Washington Office, reported information concerning the Florida Delegation in Congress including an offer to support all who will be attending the Florida Defense Day in Washington DC on June 27th. Secretary Anthony Principi of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), provided a report on current activities of the FDA including feedback on a small working group met to work on updates to the FDA Strategic Plan. One key area that has been added is the creation of a Marketing Advocacy Working Group as well as an Awareness and Communication Plan as we have found that within the State, many are not aware of the assets the military/defense sector brings to the State of Florida. Mr. Bruce Grant discussed the development of Staff's attempt to capture all of the programs in statute in Florida to mitigate encroachment to our military installations. This paper's intent is to be informational. Finally, Ms. Marcy Sanders discussed the changes for the FY 2019 Grant Application and the timeline for submission.

July 20, 2016 – Key West

Chairman, Senator Doug Broxson, began the meeting and welcomed attendees and guests. He thanked Ron Demes for his hospitality and for organizing all of the events scheduled during the TF's visit. He asked guests in the audience and on the phone to introduce themselves. CAPT Patrick A. Lefere, Military Affairs Committee President, welcomed the TF and guests to paradise.

He noted all of the military operations supported in Key West: Naval Air Station Key West, United States Coast Guard Sector Key West, Joint Interagency Task Force South, Army Special Forces Underwater Operations School, VFC-111, VFA-106 Detachment, NAVSEA-Tactical Combat Training System, NAVAIR-Atlantic Targets & Marine Operations, Naval Special Warfare Group 2, Marine Special Operations Command, Naval Expeditionary Combat Command, Key West Search and Rescue, Navy Munitions Command, Naval Research Lab, Naval Branch Health Clinic and Key West Pipeline. The Key West Naval Complex consists of seven major properties totaling 5,800 acres. Staff provided an update on the Task Force grants and remaining Task Force budget. Task Force members provided updates on events, activities and issues impacting military installations around the state. Mr. John Patrick Walsh, from the State of Florida Washington Office, reported he was thrilled to watch Lucian Niemeier's confirmation hearing as Assistant Secretary of Defense for Energy, Installations and Environment because he is so well connected to defense issues in Florida and will be a great asset to the Department. Among other items of interest in Washington, he also reported that Governor Scott is on the Council of Governors (COG) and over the past month they've been having a number of briefings with Pentagon officials from all branches in charge of their budget. Secretary Anthony Principi of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), provided a report on current activities of the FDA that include participation in many upcoming events as well as new initiatives in communication strategy being worked on by FDA members. Mr. Brian Watts, Office of Policy and Planning, Florida Department of Transportation (FDOT), presented an update on the Strategic Intermodal System (SIS) and Military Access Facility Study. He defined the Strategic Intermodal System as the interregional movement of people and goods especially as they relate to Florida's 20 major military installations. Mr. Terry McCaffrey presented an update on the FY 2019 Task Force Grant Program. He reminded the Task Force that they voted in September 2016 to align the timing of the grant program to the Florida Legislative budget cycle. FY 2016-2017 was a transition year as an opportunity was provided to award remaining FY 16-17 funds and scope FY17-18 grant cycle. FY 2018-2019 Grant Cycle normalizes TF program flow, will inform on budget needs for 2019 Session and will maximize the opportunity to get impactful projects. Finally, Mr. Terry McCaffrey also noted to the Task Force that every year EFI publishes a Military Friendly Guide. A few new laws were passed by the legislation which are military friendly and will be added to this year's guide. We have completed this year's guide and it is currently being printed, and then distributed. Finally, the Task Force conducted an afternoon closed session meeting to discuss advocacy strategy involving base strengths and weaknesses connected to protecting, preserving and enhancing Florida's military installations.

September 21, 2017 – Panama City

Vice Chairman, Mr. Tom Neubauer, began the meeting by welcoming attendees and guests. He welcomed U.S. Congressman Neal Dunn and Pete Antonacci, the new President and CEO of Enterprise Florida. Mr. Antonacci invited the TF to the EFI Board Meeting on November 29th and 30th in Jacksonville as the focus will be on Military and Defense. He thanked the Bay County Military Affairs Committee for their hospitality and for organizing all of the events scheduled during the TF's visit. Chairman, Senator Doug Broxson reminded the Task Force the meeting is governed by Sunshine Law. Mr. Greg Brudnicki, Mayor of Panama City, welcomed the TF and guests to Panama City. Staff reported that DTF Grant 14-05, Economic Development Alliance of Bay County, which has had their contract amendment executed to extend the term of the

contract to December 31, 2017. This grant is on track to be closed out by the end of this calendar year. Staff also reported that the contracts for this fiscal year have all been executed with the exception of the Gulf Coast State College contract which is anticipated to be completed by the end of this week. Terry McCaffrey presented the final version of the FDSTF FY 2018 meeting schedule. A quorum being present, Chairman, Senator Doug Broxson asked for a motion to approve the FDSTF FY 2018 meeting schedule and with no objections the FDSTF FY 2018 meeting schedule was approved. Task Force members provided updates on events, activities and issues impacting military installations around the state. Secretary Anthony Principi of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), gave an update of FDA activities since the last meeting. Staff provided updates on FY 2019 Grant Applicants, New Military-Friendly Guide Distribution, the Legislative Slate for 2018 Session, as well as other Military & Defense updates. Finally, the Task Force conducted an afternoon closed session meeting to discuss advocacy strategy involving base strengths and weaknesses connected to protecting, preserving and enhancing Florida's military installations.

October 19, 2017 – Conference Call

The Task Force convened a public conference call led by the Chairman, Senator Doug Broxson. Marcy Sanders reported that the Grants Report for the first quarter and all reports are in with the exception of the National Math & Science Initiative as their grant closes next month and they are working on a final report to be submitted at that time. DTF Grant 16-154, Greater Pensacola Chamber of Commerce, has had their contract end date extended to May 30, 2018. As of this date, all FY 2018 grant contracts have been executed. Ms. Marcy Sanders reported that \$1,679,840.00 has been encumbered. At this time \$102,160.00 remains unencumbered for the remainder of this year. Task Force members provided updates on events, activities and issues impacting military installations around the state. Secretary Anthony Principi of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), gave an update of FDA activities since the last meeting and briefed the Task Force on the upcoming FDA meeting scheduled for November 15, 2017 in Orlando, Florida. Terry McCaffrey discussed that staff is planning for an hour of the November Task Force meeting to be a cybersecurity workshop and asked for feedback and approval to move forward with the concept. Task Force members agreed with the concept. Staff provided updates on the Legislative Slate for 2018 Session and the development of a Logo for the Task Force that will be reviewed at our November meeting in Orlando, FL as well as other Military & Defense updates. Finally, Mr. Bob Arnold, from the Office of the Secretary of Defense, provided public comment on the NDIA Gulf Coast Chapter 43rd Annual Air Armament Symposium coming up in Fort Walton Beach on October 31st and November 1st. This year's focus is on cyber resiliency in weapon systems and suggested FDA members might attend as it's inexpensive and would be a good opportunity to network with many senior leaders, especially in the Air Force.

November 16, 2017 – Orlando

Vice Chairman, Mr. Tom Neubauer, began the meeting by welcoming attendees and guests as Chairman, Senator Doug Broxson was not able to attend the meeting due to legislative committee week commitments. Lt Gen (Ret) Tom Baptiste, President and CEO of the National Simulation Center, welcomed the Florida Defense Support Task Force (FDSTF) to Orlando. He provided a briefing about the successes of Team Orlando and thanked the Task Force and the State of Florida

for the tremendous support provided to date. Ms. Marcy Sanders reported on DTF Grant 14-05, Economic Development Alliance of Bay County, as they continue to work with Bay County toward next steps in their grant application for RESTORE funds, which as this time has not been received. They have requested an extension to receive these funds to continue this project. The Task Force agreed to provide the extension until June 30, 2018. Mr. Terry McCaffrey led a discussion on options for a proposed Task Force logo. The Task Force selected an option and staff will work to finalize the design. Task Force members provided updates on events, activities and issues impacting military installations around the state. LTG (Ret) David Huntoon of the Principi Group briefed the Task Force on current military and defense issues in Washington and their impact on Florida. Mr. John Patrick Walsh from the Florida –Washington Office reported about the NDAA and discussion in Congress regarding the Use of Force Authorization. Both sides are asking questions about the Administration and DoD about how they're using U.S. servicemembers around the world. He also thanked Congressman Matt Gaetz and Congresswoman Stephanie Murphy for additions in the NDAA, \$30 million for test ranges and Florida is looking forward to seeing results from the small business initiative. Ms. Kellie Jo Kilberg, Chair of the Florida Defense Alliance (FDA), relayed important outcomes from the semi-annual FDA meeting which was held the day prior. Mr. Matt Schwalb of the Matrix Group presented the results of the 2017 Economic Impact Study that will be finalized and published by the end of the year. Following the completion of the meeting, the Task Force conducted an afternoon Cybersecurity Workshop with academia, DoD and industry panelist. Following the meeting, the Task Force conducted a tour of Lockheed Martin's Innovation Demonstration Center that showcases live, virtual and constructive simulation systems supported by the company.

Activities/Achievements

Task Force's activities and achievements for 2017 include:

1. Six new Task Force members were appointed and assumed duties in 2017. New Task Force Chair, Senator Doug Broxson, assumed duties from Rep Clay Ingram in July 2017.
2. The Task Force conducted 10 meetings and visited military bases around the state during 2017. The Task Force conducted the March 2017 and November 2017 meeting in coordination with the Florida Defense Alliance (FDA) to ensure the voice of local defense communities are considered and included in Task Force decisions. Additionally, it has continued implementation of its long range strategic plan for actions to protect, preserve and enhance Florida's military installations. This plan was updated in April 2017. The current Strategic Plan is available at Tab 3.
3. The Task Force approved the budget for FY 2017-2018. During calendar year 2017 the Task Force awarded four grants using FY 2018 funds totaling \$400,000.
4. **Installation Encroachment Prevention:** The Task Force continued work with the Florida Department of Economic Opportunity (DEO) and the Department of Environmental Protection (DEP) to acquire three "Tier 1" non- conservation buffering lands adjacent to military installations. In 2017 the State secured an easement on the southern portion of the Florida Rock property that will ensure MacDill AFB operations are not adversely impacted

by development and reached agreement to purchase the Barefoot Palms property near Naval Support Activity Panama City. In addition, the Task Force partnered with DEP to support the State's acquisition of a partnership building including more than 83,000 square feet of office space to reduce the cost of leased office space for the National Center for Simulation team at Naval Support Activity Orlando. This partnership with University of Central Florida, DoD and the Orlando-based defense industry was instrumental in keeping the Army's Program Executive Office for Simulation, Training and Instrumentation (PEO-STRI) in Orlando and officially designating the Orlando campus as the Navy Center of Excellence for Simulation. In July 2017, the Task Force partnered with the Florida Defense Alliance to produce a paper entitled "Florida Programs to Mitigate Encroachment to Military Installations" that outline programs to combat several varieties of encroachment around the state. The paper is available on line at <https://www.enterpriseflorida.com/wp-content/uploads/Florida-Programs-to-Mitigate-Encroachment-to-Military-Installations-FINAL-July-12.pdf>. Additionally, the Task Force supported the application of Northwest Florida lands near Eglin Air Force Base as a "Sentinel Landscape" partner this year. Finally, the Task Force supported and encouraged encroachment protection at Homestead Air Reserve Base (HARB) against incompatible movement of the Urban Development Boundary via letters of support to the Miami-Dade County Commission from both Governor Rick Scott and Task Force member Representative Holly Raschein. Ultimately, the developer withdrew the request that would have negatively impacted HARB operations.

5. **New DoD Force Structure in Florida:** Although Congress has not authorized a Base Realignment and Closure (BRAC) Commission since 2005, the services have continued to relocate assets and missions "under the radar". In 2017, the Task Force was instrumental in supporting DoD assignment of a Littoral Combat Ship squadron to Naval Station (NS) Mayport, a 3-ship Amphibious Ready Group to NS Mayport, the opening of a new Air Refueling Squadron (50th ARS) with an additional eight KC-135 refueling aircraft to MacDill Air Force Base and basing the Navy's Triton Remotely Piloted Aircraft (RPA) at NS Mayport this year. On November 16, 2017, Secretary of the Air Force Heather Wilson selected Tyndall AFB as the first choice to stand up a 24 aircraft MQ-9 RPA Wing. The new program will bring an additional 1600 personnel and more than \$250M for military construction (MilCon) projects which will increase military and defense economic impact in the local area. In addition, the stand-up of DoD's second major RPA program in north Florida could make the state an important hub for RPA industry expansion. Finally, these statewide "under the radar" force structure changes increase the military value of the specific installations, support additional need to enhance the Gulf Range Complex, and reduce the risk of future closure to these Florida bases.
6. **Military and Defense Advocacy** – The Task Force has supported actions that will lead to increasing military capability in Florida. In February 2017, the Task Force developed a White Paper on Oil Drilling and Military Mission Compatibility (paper available at <https://www.enterpriseflorida.com/wp-content/uploads/FDSTF-White-Paper-Oil-Drilling-and-Military-Mission-Compatibility.pdf>) with a goal of encouraging the Florida Congressional Delegation to maintain a united front in support of the extension of the current moratorium on oil drilling east of the Military Mission Line in the eastern Gulf of Mexico. This action led and supported a \$30M add to the National Defense Authorization

Act (NDAA) to enhance the capabilities of the Gulf Range as well as the Florida House and Senate filing resolutions (HR 0319 and SR 0550) in support of extending the moratorium on oil drilling and exploration east of the Military Mission Line. In addition, the Task Force continued to encourage USAF officials to select Jacksonville for basing Air National Guard F-35s, Homestead Air Reserve Base for future reserve component F-35 basing, and succeeded in gaining Tyndall AFB for a future MQ-9 Reaper training wing. The Task Force has produced and supplied Military and Defense informational publication, letters and briefs to new Congressional Delegation members on Florida defense issues relevant in Washington DC as well as to new chairs and members of the Florida Legislature committees that deal with military and veterans' affairs. The Task Force supported Congressman Matt Gaetz (FL-01) and Congresswomen Stephanie Murphy (FL-07) who hosted a "Florida Defense Day" in Washington DC in June 2017. The program included remarks by both representatives on their priorities for the National Defense Authorization Act, remarks by Congressman John Rutherford (FL-04), remarks by Secretary Tony Principi on behalf of the Task Force, and two roundtable panels moderated by Task Force staff from Enterprise Florida Inc. The panels included Congressmen Neal Dunn (FL-02) and Rich DeSantis (FL-06), senior members of the Florida National Guard, Task Force members and Florida Defense Alliance members who discussed current and future defense issue for Florida.

7. Through our long standing and productive relationship with The Principi Group (TPG), the Task Force maintained its advocacy efforts on behalf of Florida's military installations for key decision makers in Washington D.C. Throughout 2017, on behalf of the Task Force, TPG conducted:
 - a. Bi-weekly conference calls that included Task Force staff, the state of Florida Washington office, and the Department of Military Affairs, as well as monthly TPG reports to the Task Force on their team's work.
 - b. Visits to every major military installation statewide, including Avon Park Air Force Range, NAS Key West, Tyndall AFB, Naval Support Activity Panama City, Team Orlando, MacDill AFB, Homestead ARB, Eglin AFB, Patrick AFB, Cape Canaveral AFS, Camp Blanding, Corry Station, NAS Pensacola, NS Mayport, and US SOUTHCOM to continually assess and help tell the stories of each installation command and supporting community.
 - c. A reexamination of Florida's major state military installations, analyzing Strengths, Weakness, Opportunities and Threats (SWOT). The 2017 SWOT assessment updated the report conducted in 2012, and added a new element - Opportunities – to best assess the potential for expanding missions at each installation.
 - d. Continuous discussions and updates on the needs of the Florida's military bases and communities to major Federal stakeholders from Capitol Hill to the Pentagon. All those efforts were reported out to the Task Force at monthly FDSTF meetings.
8. In 2017 the Task Force completed a paper documenting the achievements of the Task Force work over the last five years. The paper outlines wins in major areas and by installation and is available for review at Tab 6 or go to <https://www.enterpriseflorida.com/wp-content/uploads/FDSTF-Accomplishments-2012-2017.pdf>.

9. The Florida Defense Support Task Force continues to maintain a web site to disseminate military and defense-related information and continues distribution of weekly updates to keep members current on events and activities impacting Florida's military installations available at www.enterpriseflorida.com/fdstf.
10. The Task Force updated the military and defense economic impact study last completed in 2015. The study showed the economic impact of military and defense in Florida to be more than \$84.9B and accounting for more than 801,747 direct and indirect jobs utilizing 2016 data. These numbers are up 6.5% from 2014 data and are primarily driven by increases in defense manufacturing and transfer payments. Military and defense spending account for approximately 9.2% of Florida's total economy. The 2017 Defense Factbook on the Task Force web site at <http://www.enterpriseflorida.com/wp-content/uploads/Florida-Defense-Factbook.pdf>. See Tab 9.
11. The Task Force published and distributed the 2017 Florida Military Friendly Guide summarizing programs and benefits for active duty, National Guard and Reserve service members and families in August. An electronic, searchable version of the guide is available for downloading on the Task Force web site at <http://www.enterpriseflorida.com/wp-content/uploads/Florida-Military-Friendly-Guide.pdf>. See Tab 10.

State Legislative Issues

The 2017 Florida legislative session initiated several actions which affected the statutory mission of the Task Force. Below is a listing of budget issues and legislation initiated or supported by the Florida Defense Support Task Force that passed the Florida Legislature and was signed into law by Governor Scott:

Budget: Approved Florida Defense Support Task Force Budget for FY 2017- 2018 – \$2,000,000: *(Note: Passed by Legislature and signed by Governor)*

Legislation:

Passed by the Legislature and Signed into Law by the Governor:

■ **Occupational Opportunity Act**

This law requires the Department of Business and Professional Regulation (DBPR) to issue a fee-waived professional renewable license for boards and programs listed under Florida Statute 20.165 for members of the Armed Forces who served on active duty, spouses of members of the Armed Forces, and surviving spouses of members of the Armed Forces providing they have proof they hold a valid license for the profession issued by any other state. This law also permits the renewal of such licenses, provided the standard conditions of renewal under the applicable practice act are completed. The law also extends the period of time that active duty members with licenses remain in good standing after discharge from active duty from 6 months to 2 years and allows spouses and surviving spouses of active duty members to remain in good standing when they are absent from the state due to their spouse's Armed Forces duties. This law applies to the following boards:

- Board of Architecture and Interior Design

- Board of Auctioneers
- Barbers' Board
- Building Code Administrators and Inspectors Board
- Construction Industry Licensing Board
- Board of Cosmetology
- Electrical Contractors' Licensing Board
- Board of Employee Leasing Companies
- Board of Landscape Architecture
- Board of Pilot Commissioners
- Board of Professional Geologists
- Board of Veterinary Medicine
- Home inspection services licensing program
- Mold-related services licensing program
- Florida Board of Professional Engineers
- Board of Accountancy
- Florida Real Estate Commission
- Florida Real Estate Appraisal Board
(F.S. 455.02 and 455.219)

FDSTF Grants – Funding Application Process

The Task Force decided that within budget constraints, they may fund local initiatives that can be leveraged to promote, preserve, or enhance military missions and installations in Florida. The funding process will be a simplified one based on two criteria: The mission of the FDSTF as described in F.S. 288.987, and the FDSTF goals as stated in the FDSTF Strategic Plan.

The applicant must submit a FDSTF Project Application along with a budget and plan of action. When scheduled, the applicant will present the project proposal to the full Task Force for review and consideration. Approval requires a majority vote of eligible FDSTF members. State legislators are not eligible to vote on such matters. This entire process is posted on the Task Force web site.

In September and October of 2016, the Task Force approved a change for future Grant Cycle processing. The new process consisted of a transition year (FY17-18) and new grant application flow for FY2019 and beyond. Since the FDSTF Grant Program began in 2012 (FY13) the Task Force has awarded \$11.01M in grants to support its mission of protecting and preserving military missions and installations. For a summary of progress of Task Force Grant Award Contracts, see table at Tab 8. From FY13-16 the process utilized carryover funds from previous budget years. As of FY15-16, the Task Force is no longer carrying over unused funds and aligns the timing of the grant program to the Florida Legislative budget cycle. For FY17-18, the Task Force provided 3 Grants for \$400,000.00 (see list at Tab 4). For the FY18-19 grant cycle, the Task Force received seven applications worth \$3,054,742.00. The Task Force will consider these for merit and potential FY2019 funding in May 2018. See FY 2019 application at Tab 5.

FDSTF 2018 Work Plan

Florida Statute 288.987 requires the Task Force to submit a work plan (along with the annual progress report) to the Governor, the President of the Senate, and the Speaker of the House of Representatives each February 1st.

Work Plan for 2018

During 2018, the Task Force will work with The Principi Group, the Florida Congressional delegation, state government and local defense communities to aggressively advocate promoting and growing Florida's military installations based on the Task Force Strategic Plan. This plan was developed based on the results and recommendations from the comprehensive analysis and risk assessment conducted by The Spectrum Group of every military installation in Florida. Additionally, the Task Force will consider another round of funding initiatives that assist in supporting and protecting military installations.

The Task Force will conduct six in person meetings on the third Thursday of every other month throughout 2018. The Task Force will meet via conference call and webinar during the off months. There will be no scheduled meetings in June and December 2018. When possible, meetings will be held in various locations around the state and may include base visitations.

First Quarter

January – March 2018

- The Task Force will review and approve the Annual Report for submission to the Governor and Legislature.
- Task Force will monitor progress on legislative initiatives that support the Task Force mission. Legislative regular session runs from 8 January – 9 March 2018.
- The Task Force will evaluate grant applications and determine if an additional grant application window is desired.
- Task Force will monitor state agency activities to prevent installation encroachment, improve transportation access, and enhance energy efficiency on military installations to meet DOD energy efficiency requirements.

Second Quarter

April – June 2018

- The Task Force will review and consider annual grant requests for financial resource support to enhance local efforts to protect military installations.
- The Task Force will announce annual grant awards.
- Task Force will review and monitor progress on federal, state and local military and defense issues, and make recommendations to the Governor and Legislature.
- The Task Force will update the Florida Military Friendly Guide to include successful military-related legislation passed during the 2018 session.
- Review / update the Task Force Strategic Plan as required.
- Development of Task Force budget for Third Quarter (New FY) implementation.

Third Quarter

July – September 2018

- The Task Force will prepare a budget and legislative slate for 2019 Session. They will identify the fiscal resources needed to support and implement FDSTF recommendations to further prepare for any future realignment or closures, or budget initiatives.
- The Task Force will publish a new version of the Florida Military-Friendly Guide and distribute it statewide.
- The Task Force will open the FY2020 Grant Application window to determine needs from the defense community.

Fourth Quarter

October – December 2018

- The Task Force will refine evolving budget and legislative issues.
- The Task Force will evaluate the impacts of the 2018 federal and state elections regarding Florida's military installations and missions.

TAB 1

**Governing Statutes –
Florida Statute 288.987
& 288.985**

Governing Statutes – Florida Statute 288.987 & 288.985

288.987 Florida Defense Support Task Force.—

- (1) The Florida Defense Support Task Force is created.
- (2) The mission of the task force is to make recommendations to preserve and protect military installations to support the state's position in research and development related to or arising out of military missions and contracting, and to improve the state's military-friendly environment for service members, military dependents, military retirees, and businesses that bring military and base-related jobs to the state.
- (3) The task force shall be comprised of the Governor or his or her designee, and 12 members appointed as follows:
 - (a) Four members appointed by the Governor.
 - (b) Four members appointed by the President of the Senate.
 - (c) Four members appointed by the Speaker of the House of Representatives.
 - (d) Appointed members must represent defense-related industries or communities that host military bases and installations. All appointments must be made by August 1, 2011. Members shall serve for a term of 4 years, with the first term ending July 1, 2015. However, if members of the Legislature are appointed to the task force, those members shall serve until the expiration of their legislative term and may be reappointed once. A vacancy shall be filled for the remainder of the unexpired term in the same manner as the initial appointment. All members of the council are eligible for reappointment. A member who serves in the Legislature may participate in all task force activities but may only vote on matters that are advisory.
- (4) The President of the Senate and the Speaker of the House of Representatives shall each designate one of their appointees to serve as chair of the task force. The chair shall rotate each July 1. The appointee designated by the President of the Senate shall serve as initial chair. If the Governor, instead of his or her designee, participates in the activities of the task force, then the Governor shall serve as chair.
- (5) The executive director of the Department of Economic Opportunity, or his or her designee, shall serve as the ex officio, nonvoting executive director of the task force.
- (6) The task force shall submit an annual progress report and work plan to the Governor, the President of the Senate, and the Speaker of the House of Representatives each February 1.
- (7) The department shall contract with the task force for expenditure of appropriated funds, which may be used by the task force for economic and product research and development, joint planning with host communities to accommodate military missions and prevent base encroachment, advocacy on the state's behalf with federal civilian and military officials, assistance to school districts in providing a smooth transition for large numbers of additional military-related students, job training and placement for military spouses in communities with high proportions of active duty military personnel, and promotion of the state to military and related contractors and employers. The task force may annually spend up to \$250,000 of funds appropriated to the department for the task force for staffing and administrative expenses of the task force, including travel and per diem costs incurred by task force members who are not otherwise eligible for state reimbursement.

History.—s. 38, ch. 2011-76; s. 47, ch. 2012-96; s. 7, ch. 2012-98; s. 11, ch. 2012-159; s. 9, ch. 2014-218.

1Note.—Section 35, ch. 2011-76, provides that:

“(1) The executive director of the Department of Revenue is authorized, and all conditions are deemed met, to adopt emergency rules under ss. 120.536(1) and 120.54(4), Florida Statutes, for the purpose of implementing this act.

“(2) Notwithstanding any other provision of law, such emergency rules shall remain in effect for 6 months after the date adopted and may be renewed during the pendency of procedures to adopt permanent rules addressing the subject of the emergency rules.”

288.985 Exemptions from public records and public meetings requirements.—

- (1) The following records held by the Florida Defense Support Task Force are exempt from s. 119.07(1) and s. 24(a), Art. I of the State Constitution:
 - (a) That portion of a record which relates to strengths and weaknesses of military installations or military missions in this state relative to the selection criteria for the realignment and closure of military bases and missions under any United States Department of Defense base realignment and closure process.
 - (b) That portion of a record which relates to strengths and weaknesses of military installations or military missions in other states or territories and the vulnerability of such installations or missions to base realignment or closure under the United States Department of Defense base realignment and closure process, and any agreements or proposals to relocate or realign military units and missions from other states or territories.
 - (c) That portion of a record which relates to the state's strategy to retain its military bases during any United States Department of Defense base realignment and closure process and any agreements or proposals to relocate or realign military units and missions.
- (2)
 - (a) Meetings or portions of meetings of the Florida Defense Support Task Force, or a workgroup of the task force, at which records are presented or discussed that are exempt under subsection (1) are exempt from s. 286.011 and s. 24(b), Art. I of the State Constitution.
 - (b) Any records generated during those portions of meetings that are exempt under paragraph (a) are exempt from s. 119.07(1) and s. 24(a), Art. I of the State Constitution.

History.—s. 1, ch. 2009-156; s. 6, ch. 2012-98; s. 10, ch. 2012-159; s. 1, ch. 2014-185.

TAB 2

Members of the Task Force and Support Staff

Membership of the Task Force and Support Staff (January – June 2017)

Governor Appointees

- Admiral Mark Fitzgerald, U.S. Navy, Retired
- Commissioner Barbara Stewart
- Major General Michael A. Calhoun, U.S. Army, the Adjutant General of Florida (resigned Mar 6, 2017) – Ms. Amy Gowder was appointed on 31 Mar 2017 to fulfill the remainder of his term
- Vacant (Aug 2016 – 30 Jun 2017)

Senate President Appointees

- Mr. Tom Neubauer
- Senator Doug Broxson (filled vacant seat on 21 Mar 2017)
- Former Senator Mike Bennett (resigned 27 Feb 2017) – Major General Richard Haddad, U.S. Air Force, Retired (as of 25 Apr 2017)
- Mr. J.R. McDonald (resigned 7 Feb 2017) – Lieutenant Colonel William Dudley, U.S. Air Force, Retired (as of 6 Apr 2017)

House Speaker Appointees

- Representative Clay Ingram – Chairman: Aug 15, 2016 – June 30, 2017
- Brigadier General Arthur F. Diehl, III, U.S Air Force, Retired
- CW4 Derrick Fritts
- Representative Jay Trumbull (filled vacant seat on 8 June 2017)

Governor Scott appointed Major General Michael A. Calhoun, U.S. Army, the Adjutant General of Florida, as his personal designated representative on 7 Mar 2017, replacing Senator Dana Young who resigned on 6 Mar 2017.

The total number of appointees for the Task Force on June 30 2017 is 12 of 13.

The support staff for the Florida Defense Support Task Force:

- Colonel Bruce Grant, U.S. Army (Ret), Vice President, Military and Defense Programs, Enterprise Florida
- Colonel Terrance McCaffrey, U.S. Air Force (Ret), Executive Director, Enterprise Florida
- Commander Marcy Sanders, U.S. Navy, (ret) Grants Manager, Enterprise Florida
- Michelle Griggs, Administrative Assistant, Enterprise Florida

Membership of the Task Force and Support Staff (July – December 2017)

Governor Appointees

- Admiral Mark Fitzgerald, U.S. Navy, Retired
- Commissioner Barbara Stewart
- Ms. Amy Gowder
- Representative Holly Raschein (filled vacant seat on July 19, 2017)

Senate President Appointees

- Senator Doug Broxson – Chairman: July 1, 2017- June 30, 2018
- Major General Richard Haddad, USAF, Retired
- Lieutenant Colonel William Dudley, USAF, Retired
- Mr. Tom Neubauer

House Speaker Appointees

- Representative Clay Ingram
- Representative Jay Trumbull
- Brigadier General Arthur F. Diehl, III, U.S Air Force, Retired
- CW4 Derrick Fritts

Governor Scott retained Major General Michael A. Calhoun, U.S. Army, the Adjutant General of Florida, as his personal designated representative.

The total number of appointees for the Task Force is 13 of 13.

The support staff for the Florida Defense Support Task Force:

- Colonel Bruce Grant, U.S. Army (Ret), Vice President, Military and Defense Programs, Enterprise Florida
- Colonel Terrance McCaffrey, U.S. Air Force (Ret), Executive Director, Enterprise Florida
- Commander Marcy Sanders, U.S. Navy, (ret) Grants Manager, Enterprise Florida
- Michelle Griggs, Administrative Assistant, Enterprise Florida

TAB 3

Updated Strategic Plan



Florida
Defense Support Task Force

Strategic Plan
2017 – 2022

Updated as of: April 20, 2017

Florida Defense Support Task Force Strategic Plan 2017-2022

April 20, 2017

The Florida Defense Support Task Force (FDSTF) was created in 2011 by Florida Statute 288.987 with a defined mission:

- To make recommendations to preserve and protect military installations and missions.
- To support the state's position in research and development related to or arising out of military missions and contracting.
- To improve the state's military friendly environment for service members, military dependents, military retirees and businesses that bring military and base-related jobs to the state.

Vision

The Florida Defense Support Task Force will be an aggressive and effective advocate to promote, preserve, protect and expand military missions and installations across the state of Florida.

Guiding Principles

- Champion Florida as the "Most Military-Friendly State" in the nation.
- Advocate for favorable resolution of military and defense issues from a statewide perspective and unify Florida's defense communities with one voice. Provide a plan for active and effective advocacy for military and homeland defense missions and facilities located in Florida including the United States Coast Guard.
- Promote Florida's military friendly atmosphere and optimum training environment and locations as the best and most cost-effective alternative for the Department of Defense.
- Coordinate a unified consistent message of Task Force members, executive and legislative branches of Florida government, congressional members and defense communities.
- Maintain a proactive posture, assisting the Department of Defense in its effort to find efficiencies and develop synergies in the face of necessary military mission consolidations or realignment actions.
- Help Florida communities become better prepared to present the Department of Defense with viable options and opportunities where realignment or consolidation actions are being considered.
- Identify, prioritize and address all current or potential base and range encroachment issues including, but not limited to airspace, environmental, energy, frequency spectrum and land use compatibility.
- Foster mutually beneficial communication and strengthen relationships between the state of Florida, installation leadership and community leaders.
- Enhance the Florida Congressional Delegation efforts in working defense and security issues at the federal level.

- Focus on advocacy efforts to obtain results which are mutually beneficial to Florida and the defense community.
- Identify the military value of Florida installations using core Department of Defense criteria and the results of previous data calls.
- Assist the Governor's office and state agencies in addressing and supporting the needs of Florida's installations identified as the result of base commander's meetings.
- Champion and continue legacy of Florida's warmth, embrace and respect for military family quality of life.
- Share relevant information to communities both directly and through the Florida Defense Alliance

General Definitions

Defense is a multi-dimensional environment defined broadly to include the active service members, National Guard and Reserve forces, military dependents, military retirees and military-related businesses in the state of Florida.

Military installations include all bases, ranges and airspace within Florida and in waters adjacent to Florida.

Time Frame Definitions

Long term – The period in which the state is responding to a congressionally created formal BRAC process and beyond.

Short term – The period in which the military services budget-driven realignments occur outside of a formal Base Realignment and Closure (BRAC) process.

Task Force Members

Chairman – Representative Clay Ingram

Vice Chairman – Tom Neubauer

Senator Doug Broxson

Major General Michael Calhoun, U.S. Army, The Adjutant General of Florida

Brigadier General Arthur Diehl III, U.S. Air Force, Retired

Mr. William Dudley

Admiral Mark Fitzgerald, U.S. Navy, Retired

CW5 Derrick Fritts, U.S. Army. Florida Army National Guard

Ms. Amy Gowder

Commissioner Barbara Stewart

Vacant-Governor

Vacant-Senate

Vacant-House

Enterprise Florida Defense Support Task Force Staff

Colonel Bruce Grant, U.S. Army, Retired

Colonel Terry McCaffrey, U.S. Air Force, Retired

Commander Marcy Sanders, U.S. Navy, Retired

Michelle Griggs

Overall Long-Term Strategic Goals for All Military Installations

1. Prevent exploration, drilling and other activities that could limit military use of the Gulf of Mexico Range Complex. Support the long term extension of the current Military Mission Line (MML) and oil drilling moratorium for eastern Gulf of Mexico in order to maintain mission capability in the Gulf Range Complex.
2. In cooperation with installations and local communities, identify encroachment challenges and work with state and local partners to reduce or eliminate encroachment affecting installations, ranges and flight corridors. Promote land use agreements to increase or sustain ranges and their associated or escalating requirements and capabilities. This includes purchase of conservation or non-conservation land or development rights / restrictive easements that limit incompatible use. Support installations in solving other encroachment issues such as lighting, noise, frequency and cyber or nontraditional encroachment challenges such as civil use of drones near military installations.
3. Promote Florida as a trusted, defense-friendly partner, advocating solutions of mutual benefit to the Department of Defense and Florida communities.
4. Promote and grow Florida military missions and installations. Monitor actions and potential actions within the DOD and in Congress that could affect Florida's military presence, and adapt the strategic plan to take appropriate action to encourage maintenance and growth of the military presence in Florida.
5. Continue to identify areas where the state's presence and actions have sustainable impacts on Florida's military installations and missions including, but not limited to:
 - Protect all Florida ranges.
 - Support DoD efforts to improve and integrate Southeast Range Complex
 - Inform DoD leaders of Florida installations' capacity to absorb future growth
 - Providing support and incentives for defense missions to remain or relocate to Florida.
 - Increase existing missions and add compatible missions that fit with the capacity and infrastructure of the installation.
 - Lowering installations' costs of doing business through public-private partnerships.
 - Expand ranges and bases in Florida in cooperation with Space Florida for Department of Defense Unmanned Aerial Vehicle (UAV) testing and training.
 - Support increased cooperative activity among and between AF, Navy and FLNG ranges.
 - Support better understanding of all types of installation encroachment threats.
 - Transportation access.
 - Department of Defense renewable energy goals.

- Environmental issues.
 - Improvement of education programs in public schools.
 - Complete implementation of the Joint Land Use Studies at all Florida military installations that have conducted them.
 - Strengthen and enhance quality of life of our military families/retirees statewide and within local communities.
 - Continue to champion Florida's support to our wounded and veterans.
6. Continue to strengthen state support for military families and veterans with a focus on education, health care, employment and family programs. Coordinate with and support Florida Is For Veterans, Inc. to help Florida veterans decide to settle in Florida.
 7. Continue to strengthen defense-related working relationships with the following state agencies:
 - The Department of Veterans Affairs
 - The Department of Economic Opportunity
 - The Department of Environmental Protection
 - The Department of Agriculture and Consumer Affairs Energy Office
 - The Department of Military Affairs
 - The Department of Business and Professional Regulation
 - The Department of Education
 - CareerSource Florida

Short-Term Strategic Goals

Implement an aggressive advocacy and action plan based on the recommendations in the 2012 Spectrum Group analysis and updates based on recent installation visits. Plan will pursue installation specific strategic goals at national and state levels as shown below.

National Level -- (Alphabetical Order by Installation):

- **Avon Park Range --**
 - Pursue increased missions.
 - Expand use to additional range customers.
 - Delegate authority to operate the range's uncontrolled airfield to lower level – ideally to Wing Commander level.
 - Advocate for smart range infrastructure investment including adding electronic warfare training capability, increasing ability to support 5th/6th generation aircraft training, and enhancing ability to host deployed units with shower facilities and munitions storage.
 - Encourage establishing a liaison with the US Navy to facilitate increased use.

- Encourage the Air Force to include Avon Park Range in the “Southeast Range” concept.

- **Florida National Guard –**
 - Support preserving force structure in the entire Florida National Guard.
 - Support efforts to obtain a south Florida training area.
 - Support efforts to integrate FLANG into AFSOC CV-22 operations at Hurlburt Field.
 - Advocate for the location of a Cyber unit in the Florida National Guard.
 - Promote the expansion of Cyber capabilities within the Florida National Guard.
 - Increase ANG strength authorization in Florida.

- **Camp Blanding Joint Training Center –**
 - Support an interagency training establishment as a center of gravity for disaster response.
 - Pursue construction and expansion of ranges to meet DoD requirements and guidelines.
 - Promote the value of the Joint Training Center to national level entities (NGB, DOD, DHS, NORTHCOM, SOUTHCOM, SOCOM, and CENTCOM).

- **Corry Station –**
 - Advocate bringing additional mission/workload to the Center for Information Dominance.
 - Raise awareness of Corry Station’s infrastructure issues to Navy leadership to assist the commander in solving them.
 - Support efforts to increase MWR services on station, to include a cyber café.

- **Eglin Air Force Base –**
 - Maintain Air Force Weapon Research, Acquisition, Development, Test and Evaluation functions, synergies and capabilities.
 - Support federal legislation to manage/control structures being built in the coastal waters to protect the Gulf Range Complex.
 - Encourage the Air Force to include Eglin AFB range space in the “Southeast Range” concept.
 - Strengthen support for DOD and USAF Community Partnership Programs and provide communities adequate support and funding to fully support partnerships.
 - Support elements of the January 2014 USAF Report to Congressional Committees, 2025 Air Test and Training Range Enhancement Plan that support regional and state installations and test ranges.
 - Advocate for dedicated test F-35's for 96th TW at Eglin AFB.

- Advocate for transformation of the Eglin Test & Training Complex (ETTC) into a 5th Generation Range that provides operationally realistic environments for full scale test and training for 5th Generation Aircraft and Air Armament to include Integrated Air Defense Systems (IADS) capabilities.
 - Enable expanded utilization of the Eastern Gulf of Mexico (NW Florida down to Keys) test and training mission profiles.
 - Advocate for the establishment of a hypersonic weapons corridor.
 - Advocate for completing federal implementation of the Gulf Regional Airspace Strategic Initiative (GRASI) and the Landscape Initiative.
 - Advocate for eventual assignment of an operational F-35 unit to take advantage of F-35 facilities at Eglin.
 - Support the growth of the Florida Air National Guard (FLANG) F-35 operations at Eglin AFB.
- **Homestead Air Reserve Base –**
- Advocate to restore the hydrant system from the tank farm to the ramp; make the system useful and develop a means to keep the base “warm” for contingency operations.
 - Support inclusion of Homestead ARB into DOD/SOUTHCOM, NORTHCOM and TRANSCOM contingency planning and advocate for Homestead to be included among NORTHCOM and USTRANSCOM key contingency bases reports.
 - Advocate for F-35’s to be based at HARB.
- **Hurlburt Field –**
- Encourage a strategy to insure the SOW has ample access to Range Facilities.
 - Advocate for upgrades and recapitalization of aircraft at Hurlburt Field.
 - Champion a strategy of utilizing the Florida Air National Guard to supplement and grow the CV-22 mission.
 - Support efforts to achieve final solution to access and Main Gate traffic challenges.
- **125th Fighter Wing at Jacksonville International Airport –**
- Support the construction of a base fire station to ensure 125th FW compliance to Air Force standards.
 - Advocate for basing of the F-35 Joint Strike Fighter, thus leveraging years of fighter experience by the maintainers and pilots of the 125th FW.
 - Advocate for increasing the force levels of the Florida Air National Guard.
 - Establish an “Active-Associate” unit at the Jacksonville Air National Guard Base.

- **MacDill Air Force Base –**
 - Champion readiness, capacity, and capability of MacDill AFB to increase Air Refueling Mission force structure to include beddown of new KC-46 tanker or the KC-X.
 - Advocate for infrastructure improvements in support of the Air Refueling Wing.
 - Monitor construction of facilities for beddown of helicopters from US Army Reserve 159th Aviation Regiment.
 - Identify and promote potential for MacDill to absorb new missions and activities.
 - Advocate for earlier delivery of displaced KC-135R's.

- **Naval Air Station Jacksonville –** Monitor the health and future of NAS JAX based P-8A Poseidon squadrons, Triton UAS Command and Control Squadron (VUP-19), and HSM Squadrons in order to encourage the Navy to stay the course in these important national defense programs.

- **Naval Air Station Key West –**
 - Improve the outreach effort regarding Naval Air Station Key West's important security role and unique capabilities.
 - Support transfer of Truman Annex land parcel to NAS Key West to improve base access and security.
 - Raise visibility and encourage a solution to the enlisted housing problem.
 - Support increased cooperative operations for Navy Aviation assets across the Gulf Range Complex.

- **Naval Station Mayport –**
 - Continue to advocate for nuclear aircraft carrier homeport.
 - Advocate for a 2nd ARG (3 ships) to be stationed at NS Mayport.
 - Seek US Coast Guard ship basing.
 - Increase the perception of strategic value of NS Mayport; monitor the number of ships homeported at Mayport and to ensure future stationing plans stay on track.
 - Monitor the health and future of NS Mayport based Triton Airframes, Consolidated Maintenance Hub (CMH), HSM Squadrons, LCS Ships, LCS Support Facilities (LSF), and LCS Training Facilities (LTF), in order to encourage the Navy to stay the course in these important national defense programs.

- **Naval Support Activity Panama City –**
 - Protect Navy ranges used for Research, Development, Test, Evaluation and training in Florida's littoral waters.
 - Assist NSA Panama City in seeking renewable energy project to reduce energy costs.

- Advocate for expanded berthing capability at NSA-PC suitable for Littoral Combat Ships (LCS).
- Advocate for continued Navy emphasis on mine and littoral warfare, and Littoral Combat Ship development.
- **Patrick Air Force Base –**
 - Pursue programs to develop sites suitable for mission expansion.
 - Advocate for increased commercial space launch efforts.
 - Advocate for accelerated funding of the equipment portion of the XY building.
 - Advocate for aircraft recapitalization for CSAR unit based at Patrick AFB.
 - Monitor commercial efforts to build rail line across installation properly to identify any mission impact threats early.
- **Saufley Field –** Advocate implementing Enhanced Use Lease (EUL) or other agreement where the community can use portions of Saufley Field for commercial activities.
- **U.S. Southern Command (SOUTHCOM) –** Advocate retaining SOUTHCOM Headquarters in Miami, and should there be a NORTHCOM/SOUTHCOM consolidation, advocate having the HQs located in South Florida.
- **Space Florida –** Assist Space Florida in identifying DoD transition mechanisms that might be useful to NASA.
- **Team Orlando –**
 - Retain Team Orlando.
 - Assist Metro Orlando Defense Task Force (MODTF) in further development and execution of the strategic plan and communications plan to retain Team Orlando.
 - Advocate informing senior Service and Joint leadership on Team Orlando's capabilities and solidifying support for modeling and simulation synergy.
 - Continue to publicize the Florida efforts to secure the expansion and reduce the lease costs to Team Orlando and the Research Park with DoD, principally Army, leaders.
 - Advocate for inclusion of Team Orlando as an official DOD-sponsored University Affiliated Research Center (UARC) with the University of Central Florida.
 - Continue and grow the Orlando simulation community's support of the South East Range concept to leverage the modeling, simulations and training capabilities in central Florida
 - Advocate for and support the efforts to grow the medical simulations domain as a Center of Medical Simulations in Florida. Assist the Team Orlando members to strengthen collaboration with the new Veteran Administration's MEDSIM wing of the hospital in Lake Nona Florida

- Advocate to publicize and support the efforts of the Team Orlando capabilities to support Cyber related training.
- **Tyndall Air Force Base –**
 - Advocate for Tyndall’s tenant commands including the Air and Space Operations Center as well as new missions / aircraft including basing of the MQ-9 Training Squadron.
 - Raise awareness of the multi-faceted role of 1st Air Force & the 601st Air and Space Operations Center in US National Security and Civil Authorities missions.
 - Ensure successful completion of AF property disposition and support application of the funds for base buffering initiatives.
 - Support the growth of Florida Air National Guard F-22 operations at Tyndall AFB.

State Level -- (Alphabetical Order by Installation):

- **125th Fighter Wing at Jacksonville International Airport**
 - Support facility improvements and taxiway upgrades.
 - Support / advocate for F-35 basing decision.
- **Eglin Air Force Base –**
 - Support road improvements to facilitate ingress/egress.
 - Identify possible state contributions to Eglin Range sustainment and growth to support 5th and 6th gen weapons and aircraft.
- **Homestead Air Reserve Base –** Support the purchase of land and or development rights of the parcels (Homestead Park of Commerce) under the flight traffic pattern adjacent to Homestead ARB to prevent future encroachment issues.
- **Hurlburt Field –** Support proposed “West Gate” construction and off base auxiliary roads.
- **MacDill Air Force Base –**
 - Support the purchase of development rights of the remaining section of the parcel (Florida Rock) immediately adjacent to MacDill Air Force Base to prevent future encroachment issues.
 - Promote and support engagement campaign to raise senior DOD, Service and Joint leadership of MacDill’s operational readiness and capacity in support of national security interests.

- **Naval Air Station Pensacola –**
 - Establish a system to enhance air space management in Northwest Florida with guidance aimed at future growth in flight activity.
 - Consider development of a more structured and robust cooperative mechanism involving the hospital, the Veterans Administration facility, and the three local hospitals, with a focus on disaster response.
 - Seek new initiatives for shared functions (commercial, medical, recreation, etc.) with the communities and State through mechanisms such as enhanced-use leasing.
 - Support the purchase of land and / or development rights of the parcels (Cook Property) under the flight traffic pattern adjacent to Pensacola Naval Air Station to prevent future encroachment issues.
 - Support basing new and more USCG Cutters at Pensacola.

- **Naval Air Station Key West –** Support the purchase of land and / or development rights of the parcels (Alfred Sears Trust Property) under the flight traffic pattern adjacent to Key West Naval Air Station to prevent future encroachment issues.

- **Naval Station Mayport –**Support stationing of additional Littoral Combat Ships (LCS) at NS Mayport.

- **Naval Support Activity Panama City –**
 - Complete implementation of the Joint Land Use Study and adjacent land acquisition project to ensure merging commercial and military activities can each meet their objectives.
 - Support local activities to enable berthing capability of Littoral Combat Ships (LCS) at NSA Panama City.

What Does Success Look Like?

- Florida is fully prepared to assist the Department of Defense to maximize efficiencies in an era of defense downsizing.
- Florida increases or maintains same relative position in defense spending.
- Task Force is the state focal point with support mechanisms, processes, data, and resources to effectively conduct military advocacy actions with the Florida Congressional Delegation and is an integral part of success.
- Florida successfully procures emerging missions to offset jobs lost by realignments or consolidations.
- Florida will continue to earn its reputation as the nation’s top-ranked military-friendly state. Raise the bar within Department of Defense family support areas rated green.
- Florida will be the leader in veterans’ employment opportunities.
- Florida creates, coordinates, and maintains an effective installation encroachment prevention program.

- Develop a communications plan and an FDSTF web site to promote the military value of Florida installations. Ensure this plan is linked to all local Florida defense support organizations to allow insight to and inclusion of regional and community partnerships.
- Florida has strengthened, mutually beneficial community relationships with installation leadership, the Florida Defense Alliance, community leaders along with, city and county officials to capitalize on local resources; efforts are integrated with at all levels.
- Florida has increased defense business relocation through tax and other state incentives.
- Create greater public awareness of Florida's military-friendly environment including support for veterans, retirees and military dependents.
- Expand Florida's role in space launches and mission support, and expanded military space opportunities.
- Conduct effective national-level advocacy plan for military and homeland defense missions and facilities located in Florida including the United States Coast Guard; support the Florida Congressional Delegation in plan implementation.
- Continue to improve working relationships with defense planners, defense contractors and leadership to better anticipate changing needs and proposed actions to assist in developing solutions and strategies of mutual benefit to the Department of Defense and the state.
- The citizen-to-soldier/airman ratio for the Florida National Guard is sized correctly to support possible Florida Department of Emergency Management needs.

TAB 4

**Announcement of FY
2018 Grant Awards**



Florida Defense Support Task Force

May 19, 2017

SUBJECT: Announcement of FY 2017 - 2018 Florida Defense Support Task Force Grant Awards

The Florida Defense Support Task Force met on May 18, 2017 to consider funding applications for projects that would accomplish the mission of the Task Force and support the goals outlined in the Task Force Strategic Plan. After careful review of the applications submitted for funding from the Florida Defense Support Task Force for FY 2017- 2018, the Task Force approves the three applicants listed below to receive grant awards.

Applicant	Project	Award
Tampa Bay Defense Alliance	Champion MacDill AFB to national influencers through strategic engagement	\$135,000
Gulf Coast State College	Identify Air Force community partnership initiatives that will benefit Tyndall AFB, Bay County, and the greater state of Florida	\$30,000
InDyne Inc.	Develop Systems Engineering Management Plan for remotely operated site at Carrabelle, FL to support Gulf Range instrumentation	\$235,000
TOTAL		\$400,000

A handwritten signature in blue ink that reads "Clay Ingram".

Representative Clay Ingram
Chairman, Florida Defense Support Task Force

TAB 5

FY 2019

**Task Force Grant
Funding Application**

Background

The Florida Defense Support Task Force (FDSTF) was established in 2011 under Florida Statute 288.987 with the mission to make recommendations to preserve, protect and enhance Florida's military installations, support the state's position in research and development related to or arising out of military missions and contracting, and to improve the state's military friendly environment for service members, military dependents, military retirees, and business that bring military and base-related jobs to the state.

Purpose

Within budget constraints, the FDSTF may fund projects that can be leveraged to promote, preserve, or enhance military missions and installations in Florida.

Criteria

- A. **The FDSTF will consider providing resources only for initiatives which directly support preserving, protecting and enhancing Florida's military installations. Projects must directly improve the military value of the installation.**
- B. Projects must have a clearly defined, measurable outcome in support of the Task Force mission of protecting military installations in Florida.
- C. Projects should be able to be accomplished within one year of contracting. If the project is expected to take longer than one year to complete, then the applicant must justify the longer time period.

Incubator Projects

Definition: Incubator Project: The FDSTF defines an incubator project as a first-time project which adds military value to an installation and/or improves the military-friendly environment of the state. Examples include but are not limited to: the establishment of defense related community support organizations, studies, and educational projects which enhance schools that serve military children.

Funding Incubator Projects: The purpose of funding is to provide support for projects the FDSTF believes support the mission of the Task Force, and is not intended to be the primary funding source for long-term projects. The FDSTF may fund an incubator project it deems to have merit for a period of one year, not to exceed two years. In applying for funding grantees of long-term projects will be required to provide a strategic funding plan.

Process

- A. Applicants for FDSTF project consideration must:
 - 1. Submit a FDSTF Project Application (Attachment A), a Budget and Financial Report Form (Attachment B), Plan of Action Form (Attachment C), and the Installation Certification (Attachment G) required for projects directly associated with a military installation or facility to Marcy Muldrow Sanders, Grants Manager, and copy (CC) the Task Force Deputy Executive Director, electronically no later than 4:00 PM EDT on August 25, 2017.
- B. When scheduled, the applicant must present the project proposal to the full FDSTF.

- C. Approval requires a majority vote of eligible FDSTF members.

Previous Grant Recipients

- A. Previous grant recipients are eligible to apply for FY 2018 – 2019 grants.
- B. Previous Task Force grant recipients are not eligible to apply for FY 2018 – 2019 grants unless they have expended at least 50% of their funds from any previous fiscal year's grant award prior to June 30, 2018.

Ineligible use of funds

All expenditures must be in accordance with the State of Florida requirements, rules and regulations. Travel and other administrative expenses not specifically identified in the Budget (Attachment B) and Plan of Action (Attachment C) will not be authorized for reimbursement. Additionally travel must comply with section 112.061, F.S. to be reimbursed. The following expenses will not be reimbursed:

- A. Staff salaries.
- B. Purchase of food, alcohol, equipment, furniture, or fixtures.
- C. Receptions, gifts, and membership dues.
- D. Lobbying any branch of state government.
- E. Administration of the project in excess of 10% of the award.
- F. Project operating costs incurred before the applicant and Enterprise Florida, Inc. execute the grant agreement.
- G. Business entertainment expenses, including meals or activity fees.
- H. Task Force members may not receive direct financial benefit from any grant funds, e.g. travel, lodging, or conference cost reimbursements.

Contracting

- A. Enterprise Florida will be the contracting authority in support of the FDSTF.
- B. The contract manager will be Marcy Muldrow Sanders, Grants Manager.
- C. Payments will be made on a reimbursement basis, in accordance with the contracted performance and reporting timeline.
- D. Contracts will commence at the beginning of the state fiscal year – July 1st – or as soon thereafter as possible.

Reporting Requirements

- A. Reports will be required quarterly determined by the length of the contract in accordance with the Enterprise Florida reports schedule.
- B. Enterprise Florida will report each project's progress to the FDSTF at least quarterly during the FDSTF meeting.

Guidance to Applicants

- A. The applicant may submit funding application directly to Task Force Grants Manager by hitting the submit button above and copy (CC) the FDSTF Executive Director.
- B. Applicants must submit a quote to be used in a possible press release announcing the grant award.

- D. This is a Request for Proposals (RFP) for FY 2018 – 2019 grants cycle. Applicants will be notified at least two weeks prior to the date they may appear before the FDSTF to make in-person grant application presentations.
- E. Presentations will include the proposal, clear support of the criteria listed above, details of the project, funding requested, expected return on investment and clearly defined, measurable outcomes in support of the Task Force mission.
- F. Presentations are limited to a maximum of 15 minutes.
- G. Upon conclusion of the presentations, the FDSTF members may render decisions concerning approval and grant amount. Approval requires a majority vote of eligible FDSTF members.
- H. Funding for FY 2018 – 2019 Task Force grants will be contingent on the state of Florida budget.
- I. If you have applied for either a Defense Infrastructure Grant (DIG) or Defense Reinvestment Grant (DRG), then you must indicate that on your application and clearly differentiate it from the Task Force grant application.

Florida Defense Support Task Force FY 2018 – 2019 Request for Proposals Timeline

July 31, 2017	Release of FY 2018 – 2019 Grant Funding Application.
August 31, 2017	Deadline for Task Force grants application submissions.
August 31 – September 7, 2017	Staff reviews all applications for eligibility.
September 15, 2017	Staff provides TF Members all applications for review
September 15 – 21, 2017	Task Force members review applications.
May 17, 2018 (Tentative)	Oral presentations in Tallahassee. TF votes on final recipients and amounts for FY 2018 – 2019 grants.

Following this RFP cycle, the FDSTF may accept additional applications during February/March of 2018 to account for emerging projects. No final decisions for grant applications funded during FY 2018 – 2019 will be made until May 2018; applicants applying this cycle need not reapply.

Points of Contact

Marcy Muldrow Sanders, Grants Manager, Florida Defense Support Task Force,
Telephone (850) 878-4566 Email: msanders@enterprise-florida.com

Terry McCaffrey, Executive Director, Florida Defense Support Task Force,
Telephone (850) 878-4578 Email: tmccaffrey@enterprise-florida.com

Florida Defense Support Task Force Web Site: <http://www.enterprise-florida.com/fdstf/>

Attachments

- Attachment A: FDSTF Project Application
- Attachment B: Budget and Financial Reporting form
- Attachment C: Plan of Action form
- Attachment G: Installation Certification

Attachment A: FDSTF Project Application

Contact Information

Full Legal Organization Name	<input type="text"/>		
Street Address	<input type="text"/>		
City	<input type="text"/>	State	<input type="text"/>
Zip Code	<input type="text"/>		
Organization Website	<input type="text"/>		

Organization President Executive Director/CEO	<input type="text"/>		
Title	<input type="text"/>		
Phone Number	<input type="text"/>	Email	<input type="text"/>

Grant Manager (Contact) (if different)	<input type="text"/>		
Title	<input type="text"/>		
Phone Number	<input type="text"/>	Email	<input type="text"/>

Project Information

Project Title	<input type="text"/>
---------------	----------------------

Florida Defense Support Task Force grant projects are expected to support the mission of the Task Force as described under F.S. 288.987. **Does your project meet the criteria listed below? (Check all that apply):**

- The mission of the FDSTF as described in F.S. 288.987.
- FDSTF goals as stated in the FDSTF Strategic Plan, dated 05/19/2016
- Clearly defined, measurable outcome.

Summary of Project – Must include the following:

Project description

Estimated length of project

Projects should be able to be accomplished within one year of contracting. If the project is expected to take longer than one year to complete, then the applicant should justify the longer time period.

Start Date

End Date

Objectives

Deliverables

Direct correlation to FDSTF criteria and expected benefit to the state (ROI)

Performance measures

--

Other required documentation:

Budget and Financial Reporting form (Attachment B)
Plan of Action form (Attachment C)

Total amount requested from the FDSTF for this Project:

--

Is this project associated with other municipal/county/state/federal funded project? Yes No

If yes, please provide a brief description and amounts of leveraged/matching funding

--

Amounts of other leveraged/matching funding/contributions:

Federal
Local
Other

State
Private

Suggested Quote to be used in Press Release Announcing Grants:

--

Did you apply or plan to apply for a FY 2018 – 2019 (DIG or DRG)? Yes No

If yes, please explain how this grant request differs from DIG/DRG.

--

Florida Defense Support Task Force FY 2018 – 2019 Grant Funding Application



Attachment B: Budget and Financial Report Form

FY 2018 – 2019 Florida Defense Support Task Force Grant Funding

Date _____

Budget Category	Match Program Expenditures			FDSTF Program Expenditures			Total Program Expenditures		
	Application Budget	Actual		Application Budget	Actual		Application Budget	Actual	
		Current Quarter	Program to Date		Current Quarter	Program to Date		Current Quarter	Program to Date
Task/Purchase									
Activity 1:									
Activity 2:									
Task/Purchase									
Activity 3:									
Activity 4:									
Task/Purchase									
Activity 5:									
Activity 6:									
TOTAL ALL CATEGORIES									

Florida Defense Support Task Force FY 2018 – 2019 Grant Funding Application



Attachment C: Plan of Action Form

FY 2018 – 2019 Florida Defense Support Task Force Grant Funding

Date _____

Planned Activity	Budget Cost	Objective	Outcomes	Performance Measures
Task				
Activity 1:				
Activity 2:				
Task				
Activity 3:				
Activity 4:				
Task				
Activity 5:				
Activity 6:				

Attachment G: Installation Certification

Date

Terry McCaffrey, Executive Director
Florida Defense Support Task Force
101 North Monroe Street, Suite 1000
Tallahassee, Florida 32301

Dear Mr. McCaffrey:

I _____ (name) _____, _____ (title) _____, have reviewed the proposed project for (name of installation) _____, and certify that this project has been identified as one of our mission priorities. I further, certify that to my knowledge there are no future contracting conflict of interest issues associated with this project.

If you have questions or require additional information you may contact me at:

(email) _____, or (phone number) _____.

Printed Name

Signature and Date

TAB 6

Task Force

Accomplishments

Paper

2012-2017

Florida Defense Support Task Force



Accomplishments 2012-2017



Florida Defense Support Task Force

Achievements 2012-2017

“Making Florida the Most Military Friendly State in the Nation”

(As of 16 February 2017)

Created under Florida Statute 288.987, the thirteen-member Florida Defense Support Task Force (FDSTF) has the mission to make recommendations to preserve and protect military installations, support the state’s position in research and development related to or arising out of military missions and contracting, and improve the state’s military-friendly environment for service members, military dependents, military retirees, and businesses that bring military and base-related jobs to the state.

“What success looks like”

1. **Military and Defense Advocacy** – The Task Force has supported actions that have and will continue to increasing military capability in Florida. The Task Force encouraged the Governor and local mayors and city councils to write letters of support for the Navy’s Triton Remotely Piloted Aircraft (RPA) to be stationed in Florida. In addition, the Task Force has encouraged USAF officials to select Jacksonville for basing Air National Guard F-35s, Homestead Air Reserve Base for future reserve component F-35 basing, and Tyndall AFB for a future MQ-9 Reaper training squadron. The Task Force has produced and supplied Military and Defense informational publication, letters and briefs to new Congressional Delegation members on Florida defense issues relevant in Washington DC as well as to new chairs and members of the Florida Legislature committees that deal with military and veterans’ affairs. Through our continued relationship with The Principi Group (TPG), the Task Force maintained their advocacy efforts on behalf of Florida’s military installations in Washington D.C.
 - a. Published 2015 “Florida Defense Industry Economic Impact Analysis” and the resultant 2015 Florida Defense Factbook and other marketing materials to educate and raise awareness of the economic impact of the military and defense industry to Florida’s economy – the Factbook is updated every two years
 - b. Designed and annually publish the “Florida Military Friendly Guide”, a handbook of state programs and laws that benefit military members and their families stationed in Florida. This guide is distributed to every military installation as well veteran’s outreach group to ensure Florida servicemembers and veterans get the best information available
 - c. On behalf of the Task Force, The Principi Group:
 - Conducts a bi-weekly conference call that includes Task Force staff, the state of Florida Washington office, and the Department of Military Affairs as well as prepares monthly reports to the Task Force on their activities on behalf of Florida

- Visits every major military installations in the state in order to remain current on issues faced by each installation commander
- Advocates for Florida military mission and installations in the Pentagon and on Capitol Hill
- Advocates for the Southeast Range Complex Initiative in the State and in Washington D.C. to establish relationships with stakeholders and DoD reps to solidify and update the Southeast Range Complex and Florida's role in military test and training missions

2. **Installation Encroachment Prevention:** The Task Force coordinated with the Florida Department of Economic Opportunity (DEO) and the Department of Environmental Protection (DEP) to establish the Military Base Protection Program. This program was funded to acquire three "Tier 1" non-conservation buffering lands adjacent to military installations including the purchase of a restrictive easement at the Mayport Village property, securing an easement on the southern portion of the Florida Rock property that will ensure MacDill AFB operations are not adversely impacted by development, and reaching agreement to purchase the Barefoot Palms property near Naval Support Activity Panama City (pending Cabinet approval). In addition, the Task Force partnered with DEP to support the State's acquisition of a partnership building including more than 83,000 square feet of office space to reduce the cost of leased office space for the National Center for Simulation team at Naval Support Activity Orlando. This partnership with University of Central Florida, DoD and the Orlando-based defense industry was instrumental in keeping the Army's Program Executive Office for Simulation, Training and Instrumentation (PEO-STRI) in Orlando and officially designating the Orlando campus as the Navy Center of Excellence for Simulation. Additionally, the Task Force supported the application and successful federal designation of Avon Park Air Force Range as a "Sentinel Landscape" partner in 2016. Finally, the Task Force has approved 10 Grants worth \$3,721,965.00 (more than 35% of all grants awarded) that specifically prevent encroachment through land and easement purchases including:
 - a. **Santa Rosa County** – Three grants totaling \$221,964.00 to update a 2003 Land Acquisition Study and complete phased plan to limit encroachment at NAS Whiting Field, construct a fence to limit physical access to the airfield and to enhance force protection of the facility
 - b. **Clay County** – Four grants totaling \$2,000,000.00 to acquire more than 1600 acres adjacent to Camp Blanding to prevent encroachment to the Joint Training Center
 - c. **Highlands County** – Two grants totaling \$1,000,000.00 to acquire land and conservation easements to prevent encroachment to Avon Park AF Range
 - d. **Polk County** – One grant worth \$500,000.00 to acquire land or conservation easements to protect Avon Park Air Force Range from incompatible land use
3. **Defense Alliances, Education and Family Support:** An important aspect of military installation readiness and value resides in supporting the base military and family member population through local defense support organizations / alliances, direct family support programs and education programs. To accomplish this, the Task Force maintains an important relationship and partnership with the Florida Defense Alliance (FDA). FDA is the statewide grass roots volunteer effort to support Florida's military installations, missions and personnel in the communities where they live. The Task Force has integrated the FDA into

its efforts by asking the FDA Chair to update the Task Force at their monthly meetings. Additionally, the Task Force and the FDA conduct co-located meetings bi-annually in order to cross talk and support mutual opportunities and goals. The Task Force has conducted two projects that directly support the coordination and continuity of local groups: the “Best Practices Study” captured and shared successful methods and procedures to all local defense support groups, and the “Linkages Study” helped local groups understand how their local installation shares interconnected defense infrastructure that reach statewide and often nationally. Beyond close cooperation with the FDA, the Task Force has supported 18 Grants worth \$3,400,000.00 (approximately 34% of all grants awarded) that improve the state’s military-friendly environment for service members, military dependents, military retirees, and businesses that bring military and base-related jobs to the state including:

- a. **Tampa Bay Defense Alliance (TBDA)** – four grants totaling \$680,000.00 that established the TBDA and support defense advocacy for military missions and families in the MacDill AFB area
 - b. **Bay County** – two grants totaling \$700,000.00 that partially support the areas transportation development including a LamdaRail project that provides transportation relief to Tyndall AFB population
 - c. **Okaloosa County** – three grants totaling \$480,000.00 to support development of the Tri-County Committee Partnership to support defense infrastructure and missions across the Panhandle and continue a public-private partnership to improve the military value of Eglin AFB and Hurlburt Field
 - d. **The Andrews Institute** – one grant worth \$225,000.00 to conduct treatment for 50 special operations wounded warriors
 - e. **Florida 8A Alliance** – three grants totaling \$350,000.00 that support veteran and defense small business development
 - f. **University of West Florida** – one grant worth \$350,000.00 to implement a program to identify and train military veterans in information technology and cybersecurity skill to enhance the qualified veteran workforce to support military needs in NW Florida
 - g. **Doolittle Institute** – one grant worth \$100,000 to conduct a Technology Transfer Initiative at Eglin AFB vital to the Air Force and the Warfighter
 - h. **National Math and Science Initiative** – one grant worth \$175,000.00 to develop a college readiness program focused on military children
 - i. **Military Child Education Coalition** – one grant worth \$225,000.00 to build a comprehensive plan to support Military and Veteran-connected children and families in the state of Florida – tiger team to test the program in Tampa area and Escambia County
 - j. **South Florida Defense Alliance (SFDA)** – one grant worth \$115,000.00 to support the development of a single entity to advocate for local military and defense issue in Miami-Dade, Brevard, Monroe, and Palm Beach Counties
4. **DoD Force Structure Gains in Florida:** Although Congress has not authorized a Base Realignment And Closure (BRAC) Commission since 2005, the services have continued to relocate assets and missions “under the radar”. Over the past six years, the Task Force has been instrumental in supporting gains of military capacity, missions and hardware to

installations statewide and has provided 11 grants worth \$2,664,000.00 (more than 25% of all grants awards) to preserve and protect military installations including:

a. **Naval Station (NS) Mayport –**

- Three ship Amphibious Ready Group (ARG): USS New York, USS Iwo Jima, USS Ft McHenry homeported in 2014
- USS Lassen (Arleigh Burke class destroyer) newly homeported at NS Mayport
- Dredging harbor, carrier pier renovated and shore power mechanisms put into place
- Second major pier renovated to accommodate a 2nd ARG
- Littoral Combat Ship (LCS) squadron commander now in place with LCS training and support facilities funded. Additional infrastructure improvements include LCS Operations Training Center, and an LCS Mission Module Readiness Center
- Three ships will relocate to Naval Station Mayport in 2017 including two LCS (USS Sioux City and USS Wichita) and a Guided Missile Destroyer, USS Thomas Hudner
- Mayport selected as newest base for Navy MQ-4C Drone Squadron which brings 400 personnel and 170+ new jobs to Jacksonville area
- City of Jacksonville Military Affairs, Veterans and Disabled Service Department – one grant worth \$200,000.00 to create a support maritime research and development capability for NS Mayport – supports future expansion for naval vessels at the installation

b. **Naval Air Station (NAS) Jacksonville / Fleet Readiness Center –**

- Advocated for and gained more Navy repair business because of lower operational costs beginning in 2013
- Supported the P-8A basing, NAS JAX received a \$52M renovation of its runways and additional funding for taxiways, aprons, and hangars. 50th P-8A aircraft delivered to NAS Jacksonville in January, 2017
- Additionally, the NAS JAX infrastructure was augmented by the construction of the P-8A Maintenance Training Facility
- NAS Jacksonville is also home to the Triton Unmanned Air Vehicle (UAV) supported by the Triton Mission Control Facility and the Triton Fleet Support Facility. The actual drones have yet to be delivered
- The Navy stood up its first unmanned-only aviation squadron on Friday, 28 Oct 2016, as the MQ-4C Triton community establishes its first operational squadron at NAS Jacksonville
- USAF announced on 7 Dec 2016 that the 125th Fighter Wing, Florida Air National Guard at Jacksonville International Airport was in the final 5 bases for F-35 bed-down. Final decision planned for mid-2017
- City of Jacksonville Military Affairs, Veterans and Disabled Service Department – one grant worth \$250,000.00 grant to build a new explosive disposal training range bunker on Jacksonville Air Guard base to enhance safety and increase the military value of the installation – supports basing decision for F-35 program

c. **Naval Air Station (NAS) Whiting Field –**

- New arresting gear was installed at Outlying Landing Field (OLF) Choctaw providing significant training opportunities for aviator trainees
- Whiting has added the T-6B Joint Primary Aircraft Training System (JPATS) Operations Facility improving their infrastructure ground game
- NAS Whiting Field has secured more than nearly 1,000 parcels of land over the FY15-16. These parcels are located adjacent to the installation, underneath flight tracks and within accident potential zones. Buffering of these lands serves to protect the mission and to safeguard conservation. The culmination of the Navy-County and Navy-State efforts brings the total land acquired around NAS Whiting Field to roughly 4,100 acres. The successes of what is considered the "Navy's Model" in encroachment partnering has positioned this partnership to potentially secure another 3,000 acres within the next 6 to 12 months - providing a protection buffer that enables NAS Whiting Field to support one of the most dynamic aviation training missions in the Department of Defense
- On 20 Sept 2016, the Governor and Cabinet approved the purchase of 616 acres that will buffer Whiting Field operations. The land will be managed by the Florida Forest Service

d. **Team Orlando –**

- National Center for Simulation Threat Mitigation Plan – Task Force provided one grant worth \$350,000.00 to develop the plan
- University of Central Florida – Task Force provided one grant worth \$240,000.00 to implement the strategic plan in partnership with UCF to retain and expand office space for the center's mission – resulted in maintaining / expanding DoD simulation footprint in Orlando
- Added a new industry leader to the contributing Team Orlando membership – Bohemia Interactive Simulations in 2014
- Florida has provided approximately \$42,000,000.00 in funds to acquire additional office space to lower the cost of leased space for military services. This has served to preserve the presence as Naval Support Activity Orlando

e. **Tyndall AFB –**

- Gained operational F-22 squadron – 24 aircraft and accompanying support elements in 2014
- Averted the consolidation of the 612th and 601st Air Operation Commands (AOC)

f. **Eglin AFB –**

- Averted a loss of the two star billet during the AFMC reorganization and AF Weapons RDT&E functions were not migrated away as were considered in 2013
- Gained AFSOC aircraft stationed at Duke Field on Eglin AFB in 2016

- Gulf Range Complex protected due to work by CM Miller and SEN Nelson to stave off legislation that would have enabled oil exploration and drilling east of the Military Mission Line (MML)
 - City of Niceville – Task Force provided a grant worth \$25,000.00 to conduct the implementation of the 2009 Eglin AFB Joint Use Land Study (JLUS) Recommendations enhancing the bases military value
 - Okaloosa County EDC – Task Force provided a grant worth \$250,000.00 for strategic planning to support expansion of Florida’s Military Test and Training Range Capacity that increases military value of all Panhandle installations that utilize the Gulf Range Complex
 - Air Force Explosive Ordnance Disposal (EOD) school updated its training program to try to retain more airmen in the process, which has historically weeded out about 75 percent of the classes. The \$3 million makeover of the school began with classes in January 2016
- g. **Hurlburt Field –**
- New AC-130J’s delivered to Hurlburt Field
 - C-130 Wing Boxes (main aircraft wing structure) have all been replaced for the older model C-130’s
 - All rotary wing assets are gone from AFSOC – they have been replaced by the CV-22
 - Florida Department of Transportation (FDOT) – In cooperation with the Task Force and the base, FDOT is constructing a flyover to relieve traffic congestion at the gate on HYW 98
- h. **MacDill AFB –**
- On 20 September 2016 the Governor and Cabinet approved purchase of a permanent development restriction easement on the most critical southern portion of the Florida Rock parcel on the departure end of Runway 04. This easement purchased a portion of a Tier 1 property and partially fulfills the Task Force strategic plan on stopping encroachment that would reduce military potential of Florida bases
 - An \$8.1 million project to resurface an 11,421-foot runway at MacDill Air Force Base completed in late 2016 adds value to airfield operations
 - An increase of 8 KC-135 Tanker Aircraft that increases MacDill’s mission capability
 - MacDill is slated to gain 23 UH-60 helicopters and 200 people from the Army Reserve by 2018
- i. **Avon Park Air Force Range (APAFR) –**
- The 598th Range Squadron was activated at the end of September, 2015
 - Gained approval from the U.S. Air Force for expanded use of the runway at APAFR to ensure emergency and normal use which increases range utilization
 - Avon Park AFR request for Runway use was approved by the Air Force for multiple aircraft types (F-16, F-18, A-10, F-35, C-130, C-17, etc) that are now

authorized to operate under day VFR (Cloud deck 1500' above ground, visibility 3 miles) conditions

- j. **Homestead Air Reserve Base (HARB) –**
 - Gained Navy special warfare unit to meet increased requirement for special operations forces in SOUTHCOM. Navy Special Warfare Unit 4 is coming to HARB
 - Some progress toward making Homestead ARB a contingency base for Mobility Operations

- k. **Patrick AFB / Cape Canaveral AFS –**
 - Obtained funding to renovate the XY Building
 - Obtained funding to upgrade/replace the communications equipment to support Range Operations/Management

- l. **Camp Blanding Joint Training Center (CBJTC) –**
 - Airspace Control System – the Task Force provided a grant worth \$474,000.00 to develop and implement an airspace control system to ensure mission accomplishment and safety
 - Mass Warning System – the Task Force provided a grant worth \$255,000.00 to develop and implement a mass warning notification system for the installation

- m. **Naval Support Activity (NSA) Panama City –**
 - Bay County – the Task Force provided a grant worth \$120,000.00 to conduct a feasibility study of dredging the turning basin to allow safe transit for large naval vessels – would expand installations capability and military value

- n. **Naval Air Station (NAS) Key West / Truman Annex –**
 - City of Key West – the Task Force provided two grants totaling \$250,000 that support transportation road access via the Truman Water front to support force protection and provide better access to Truman Annex and repair of the annex seawall – increased the military utility and value of the waterfront facility

- o. **Naval Air Station (NAS) Pensacola –**
 - Greater Pensacola Chamber of Commerce – the Task Force provided a grant worth \$250,000.00 to relocate and/or add directional signage to the Naval Aviation Museum. The change in gate access by museum visitors was driven by force protection issues and caused an undue hardship on base security resources and personnel

5. Overall Achievements:

- a. Organized as a Task Force, conducted more than 50 meetings and visited/evaluated all 20 major military installations around the state. In order to meet the mission, the Task Force first major order of business was to contract

with The Spectrum Group to conduct a comprehensive review and simultaneous risk assessment of all bases in regard to possible realignment or closure

- b. In order to fulfill its mission, the Task Force developed and implemented a long range strategic plan to guide actions to protect, preserve and enhance Florida's military installations. This plan is updated annually to ensure relevance and timeliness of recommendations and action to support the mission
 - c. Established and maintains a web site to disseminate military and defense-related information and established a system of weekly updates to keep members current on events and activities impacting Florida's military installations
 - d. Contracted with The Principi Group to advocate in Washington, DC on behalf of Florida's military installations in conjunction with the Florida Congressional delegation and the Governor's Washington office. The Principi Group has been effective in the Pentagon and on Capitol Hill in gaining visibility on Florida's military and defense issues as well as providing tremendous assistance to Florida's local defense communities during their annual visits to Washington. The Principi Group and Task Force Staff continue to conduct a series of follow up visits to Florida's military installations to update the original Spectrum Group assessment and remain current on issues faced by the installation commanders. Additionally, The Principi Group met with local defense leaders to receive community input on issues impacting the installations
 - e. Southeast Range Complex Conference – In accordance with the Task Force directive, The Principi Group conducted a conference on the development of a Southeast Range Complex on 3 November 2016 in Orlando. There were 27+ attendees from the Army, Navy, Air Force, Office of Secretary of Defense and many other stakeholders in attendance who had several presentations and robust conversations on the issues. This will enhance future cooperation of this critical resource for Florida
 - f. Impact of Oil Drilling / Exploration on the Gulf Range Complex – Developed a white paper to articulate a unified, consistent message to support the 2006 moratorium on Oil Drilling & Exploration east of the Military Mission Line (MML) based on the military value of the Gulf of Mexico
 - g. Established the Military Base Protection Program – Created a process to assess and prioritize and funding to acquire non-conservation lands or development rights to prevent encroachment or incompatible lands use around Florida's military installations
 - h. Awarded 46 Task Force grants totaling \$10.61 million to local defense communities across the state to enhance the military value of Florida bases
- 6. Supported military-friendly state legislation including:**
- a. Establishing a funded program to acquire non-conservation buffering lands adjacent to military installations
 - b. Extending voter registration for deployed military members

- c. Providing continued Florida participation in the Interstate Compact for Military Children
- d. Providing write in absentee ballots for all state and local elections for deployed service members
- e. Allowing military spouses/dependents to keep their state of residence driver licenses while stationed in Florida
- f. Allowing automatic extensions for military spouse/dependent driver licenses while stationed outside of Florida
- g. Providing a waiver of minimum age requirements for service members at hotels
- h. Allowing out-of-state college tuition rates for the spouse and children of service members
- i. Allowing certain persons with disabilities to receive Medicaid home and community-based services if parent or legal guardian is an active duty military service member

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TAB 7

**Task Force Financial
Report**

**Florida Defense Support Task Force
Annual Budget for FY 2017 - 2018
1 July 2017 through 30 June 2018
(as of: December 31, 2017)**

	FY 2017/18
Revenues	
Program Revenues	
Program Appropriation	1,750,000
Total Program Revenues	1,750,000
Administrative Revenues	
Administrative Appropriation	250,000
Total Administrative Revenues	250,000

		Encumbered	Unencumbered	Actual/Expended
Expenses				
Program Expenses				
1Advocacy	895,932.00	895,932.00		447,963.78
2Analyses and Studies	358,908.00	358,908.00		325,648.00
3Task Force Board Meetings	20,000.00	20,000.00		10,111.00
Military Friendly Guide	5,000.00	5,000.00		4,658.04
Local Grant Program	400,000.00	400,000.00		38,000.07
Total Program Expenses	1,679,840.00	1,679,840.00	70,160.00	826,380.89
Administrative Expenses				
4Staff Salaries & Benefits	200,000.00	185,000.00		82,945.52
5Task Force Travel and Per Diem	18,000.00	25,000.00		12,053.96
Total Administrative Expenses	218,000.00	210,000.00	40,000.00	94,999.48
Total Expenses	2,000,000.00	1,889,840.00	110,160.00	921,380.37

Footnotes:

- 1 Includes Amendment #5 for Stakeholder Conference in the amount of \$27,702; Amendment #6 \$28,200.
- 2 Line includes Economic Impact Analysis with FactBook and Defense Industry ReSWOT.
- 3 Line includes venue expenses, A/V contractor and other meeting costs as required for approximately eight meetings.
- 4 Line for two salaried staff. (Executive Director and Grants Manager)
- 5 Line includes travel and per diem for the approximately eight board meetings.

TAB 8

Summary of Progress of Task Force Grant Award Contracts

Florida Defense Support Task Force Grant Program – Narrative Report

Created in 2011 under Florida Statute 288.987, the Florida Defense Support Task Force (FDSTF) mission is to make recommendations to preserve and protect military installations, to support the state’s position in research and development related to or arising out of military missions and contracting, and to improve the state’s military-friendly environment for service members, military dependents, military retirees, and businesses that bring military and base-related jobs to the state.

Initiated in 2013, the Florida Defense Support Task Force grant program provides grants to assist accomplishment of the mission of the Task Force. This narrative report provides quarterly updates on all open Task Force grants or contracts awarded in FY 12-13, FY 13-14, FY 14-15, FY 15-16, FY 16-17, and FY 17-18.

Funding Request Summary – As of December 31, 2017 for Task Force Grant Activity

Grant Closed 2nd Quarter Extensions

1. Florida Defense Support Task Force Grants FY 12-13

Grant # End Date Award Amount	Grantee	Status/Progress
13-02 06/30/15 \$350,000	(FY 12-13) National Center for Simulation (Orlando) – Threat mitigation plan	Project completed as of 06/05/15. \$0.15 reverted back to the Task Force control. <u>Grant closed.</u>
13-03 04/17/14 \$100,000	(FY 12-13) Florida 8 A Alliance – Support veteran and defense small businesses	Project completed as of 04/17/14. \$300.56 reverted back to the Task Force control. <u>Grant closed.</u>
13-05 03/31/15 \$500,000	(FY 12-13) Highlands County – Acquire land or easements to prevent encroachment at Avon Park Range	Project completed as of 04/14/15. All grant funds expended. <u>Grant closed.</u>

13-06 04/30/14 \$160,000	(FY 12-13) Santa Rosa County – Build a fence to separate NAS Whiting Field from the Whiting Aviation Park.	Project completed as of 04/07/14. \$30,600 reverted back to the Task Force control. <u>Grant closed.</u>
13-07 01/31/15 \$130,000	(FY 12-13) Tampa Bay Defense Alliance (TBDA)– Establish cohesive organization	Project completed as of 01/31/15. \$769.37 reverted back to the Task Force control. <u>Grant closed.</u>
13-08 06/23/14 \$225,000	(FY 12-13) The Andrews Institute – Provide treatment for special operations wounded warriors	Completed treatment for 50 wounded warriors for an average of 5 weeks per participant as of 12/31/13. All grant funds expended. <u>Grant closed.</u>
13-10 05/11/15 \$200,000	(FY 12-13) City of Jacksonville Military Affairs, Veterans and Disabled Services Department – Creation of a support maritime research and development capability at NS Mayport	Project completed as of 5/11/15. \$28,474.23 reverted back to the Task Force control. <u>Grant closed.</u>
13-11 12/11/14 \$250,000	(FY 12-13) City of Jacksonville Military Affairs, Veterans and Disabled Services Department – Creation of new explosives disposal proficiency training range bunker on Jacksonville Air Guard Base	Project completed as of 11/07/14. \$318.00 reverted back to the Task Force control. <u>Grant closed.</u>

2. Florida Defense Support Task Force Grants FY 13-14

Grant # End Date Award Amount	Grantee	Status/Progress
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14-02 7/31/15 \$474,000	(FY 13-14) Clay County Development Authority – Camp Blanding Joint Training Center (CBJTC) – Airspace Control System	Project completed as of 7/31/15. All grant funds expended. <u>Grant closed.</u>
14-03 03/12/15 \$255,000	(FY 13-14) Clay County Development Authority – Camp Blanding Joint Training Center (CBJTC) – Mass Warning and Notification System	The installation of mass notification system was completed on 07/08/14. All grant funds expended. <u>Grant closed</u>
14-04 01/23/15 \$25,000	(FY 13-14) City of Niceville – Implementation of 2009 Eglin AFB Joint Land Use Study (JLUS) Recommendations	Project completed as of 03/19/15. All grant funds expended. <u>Grant closed.</u>
14-05 06/30/2018 \$500,000	(FY 13-14) Economic Development Alliance of Bay County (BayEDA) – LambdaRail Expansion Project	Construction permits have been issued. Bay EDA continues to work with Bay County toward next steps in application for RESTORE funding. The subcontractor continues their efforts in the planning, additional permitting, and overall project priorities. <u>EDA Bay County contract amendment has been executed to extend the term of the contract to June 30, 2018.</u>
14-06 12/31/15 \$350,000	(FY 13-14) National Center for Simulation – Threat mitigation plan	Project Completed as of 04/01/2016. <u>Grant Closed</u>
14-08 05/31/15 \$225,000	(FY 13-14) Tampa Bay Defense Alliance – Develop a strategic campaign championing MacDill AFB	Project completed as of 05/31/15. \$1,357.95 reverted back to the Task Force control. <u>Grant closed.</u>

14-09 5/31/15 \$150,000	(FY 13-14) Florida 8 A Alliance – Support veteran and defense small businesses	Project Completed as of 03/23/2016. <u>Grant Closed</u>
14-10 05/30/15 \$195,000	(FY 13-14) Economic Development Council of Okaloosa County – Tri-County Community Partnership Initiative (TCPI)	Project completed as of 05/30/15. \$22,291.54 reverted back to the Task Force control. <u>Grant closed.</u>
14-11 04/24/15 \$50,000	(FY 13-14) Florida’s Great Northwest – Five County Marketing Diversification Plan	Project completed as of 03/19/15. \$0.04 reverted back to the Task Force control. <u>Grant closed.</u>

3. Florida Defense Support Task Force Grants FY 14-15

Grant #	End Date	Award Amount	Grantee	Status/Progress
15-01	07/31/2016	\$400,000	(FY 14-15) Clay County Development Authority – Purchase of 159 acres adjacent to Camp Blanding to provide buffer from incompatible land development and encroachment	Project completed as of 07/27/2016 \$5,274.25 was reverted. <u>Grant closed.</u>
15-02	05/31/2016	\$150,000	(FY 14-15) Tampa Bay Defense Alliance (TBDA) – Execute strategic plan (MacDill 2025) to champion MacDill AFB	TBDA held meeting with local stakeholders, and attended the Association of Defense Communities (ADC) Conference, the NDIA SOFIC training, and other events which afforded them an opportunity to showcase MacDill AFB. The organization continues to advocate for MacDill. <u>Grant closed.</u>

15-03 08/31/16 \$350,000	(FY 14-15) University of West Florida – Implement program to identify and train military and veterans in information technology and cybersecurity skills	Project completed as of 08/31/2016 All Funds Expended <u>Grant closed.</u>
15-04 06/30/2017 \$240,000	(FY 14-15) National Center for Simulation – Implement strategic plan to retain Team Orlando and address office space shortage	Project completed as of 06/30/2017. All funds expended. <u>Grant closed.</u>
15-05 01/23/16 \$285,000	(FY 14-15) Economic Development Council of Okaloosa County – Continued development of public-private partnerships to improve the military value of Eglin AFB and Hurlburt Field	Project Completed as of 03/23/2016. <u>Grant closed.</u>
15-06 02/16/16 \$25,000	(FY 14-15) Florida’s Great Northwest – Implement marketing program to aerospace and defense industries to bring veterans jobs to NW Florida	Project completed as of 11/23/15. All grant funds expended. <u>Grant closed.</u>
15-07 02/16/16 \$20,654	(FY 14-15) Santa Rosa County – Site clearing to improve force protection at NAS Whiting Field	Project completed. Forfeited \$0.25. <u>Grant closed.</u>
15-08 04/30/2016 \$100,000	(FY 14-15) Florida 8 (a) Alliance – Develop defense industry and veteran owned small business growth and job creation	Project completed as of 04/30/2016 Forfeited \$319.17 <u>Grant closed.</u>

15-09 08/24/17 \$150,000	(FY 14-15) Career Source Gulf Coast – Provide meaningful employment and training services to transitioning military members	Project completed as of 08/24/2017 Forfeited \$99,528.92. <u>Pending Payment.</u>
15-10 06/30/2016 \$200,000	(FY 14-15) Bay County – Expand Bay County Intelligent Transportation System to synchronize traffic lights on access roads to Tyndall AFB	Project completed as of 06/30/2016 All grant funds expended. <u>Grant closed.</u>
15-11 03/31/2018 \$100,000	(FY 14-15) City of Key West – Road Access via Truman Waterfront Park	Entry Control Point (ECP) commenced August 2017. Project funded by Navy In-Kind Outer Mole lease revenues and remaining FDSTF funds. FDSTF funds will be transferred to Project TR1502 for relocation of the Outer Mole cruise ship passenger security building (refer to attached Local Redevelopment Authority (LRA) resolution 17-136. Work performed as a change order to Project TR1502 (Truman Waterfront Amphitheater) to expedite and facilitate coordination between projects. <u>The City of Key West contract amendment has been executed to extend the term of the contract to March 31, 2018.</u>
15-12 03/15/16 \$135,000	(FY 14-15) Air Force Enlisted Village – Provide assistance in construction of veterans housing in Ft. Walton Beach area	Project completed as of 05/29/15. All grant funds expended. <u>Grant closed.</u>
15-14 04/20/17 \$500,000	(FY 14-15) Polk County – Protect Avon Park Range from incompatible land use through acquisition of land or specific property rights	Project completed as of 03/31/2017. <u>Grant closed.</u>

4. Florida Defense Support Task Force Grants FY 15-16

<p>16-01 08/13/16 \$400,000</p>	<p>(FY 15-16) Clay County Development Authority – Purchase 410 acres adjacent to Camp Blanding to buffer from incompatibility development and encroachment</p>	<p>Project completed as of 11/30/2015. All grant funds expended. <u>Grant closed.</u></p>
<p>16-02 06/30/2017 \$175,000</p>	<p>(FY 15-16) Tampa Bay Defense Alliance – Execute MacDill 2025</p>	<p>Project completed as of 06/30/2017. All funds expended. <u>Grant closed.</u></p>
<p>16-03 08/13/16 \$41,310</p>	<p>(FY 15-16) Santa Rosa County – Update 2003 Land Acquisition Study and complete phased plan to limit encroachment at NSA Whiting Field</p>	<p>Project completed as of 08/13/2016 All grant funds expended. <u>Grant closed.</u></p>
<p>16-04 03/31/2017 \$120,000</p>	<p>(FY 15-16) Bay County (NSA PC) – Conduct feasibility study of dredging the turning basin to allow safe transit for larger Navy vessels</p>	<p>Project completed as of 2/02/2017 Grantee forfeited \$8,186.00. <u>Grant closed.</u></p>
<p>16-136 06/29/2018 \$500,000</p>	<p>(FY 15-16) Highlands County Board of County Commissioners – Encroachment Prevention and Sustainability of Avon Park Air Force Range in Highlands County</p>	<p>Continued property owner coordination for purchase of voluntary conservation easements. In August 2017, presented request to the Highlands County Board of County Commissioners to forward \$500,000.00 in Highlands County Conservation Trust Fund (CTF) monies to the FY 2017-2018 and FY 2018-2019 County Budgets. This funding is currently committed for match for conservation easements in Highlands County in Military Airport Zone I of the Avon Park Air Force Range for the FY 2016-2017. This funding continues environmental resource protection, encroachment prevention and sustainability of the Avon Park Air Force Range (APAFR). Efforts to permanently protect areas around the APAFR from encroachment into the Military Airport Zone I are identified by the 2010 Joint Land Use Study (JLUS), a cooperative effort accomplished by the APAFR in partnership with regional and local governments in response to growth in Highlands County and surrounding areas and its potential effect on the military base. The Board of County Commissioners approved this action. Highlands County is currently working with the Avon Park Air Force Range, Central Florida Regional Planning Council, and The Nature Conservancy to acquire a 1,585-acre conservation</p>

		<p>easement within the Military Influence Planning Area I in Highlands County. The CTF monies are a critical component of this easement purchase which is the first multi-agency acquisition partnership of the U.S. Department of Defense, U.S. Department of Agriculture Natural Resources Conservation Services and The Nature Conservancy. This extension will allow the County and its partners to successfully complete the purchase of this significant easement. The Highlands County Board of County Commissioners voted to approve the CTF funding through December 2018. (No time was billed to the grant for this work.)</p> <p>Participated July 2017 Sentinel Landscape coordination conference call.</p>
<p>16-137 06/29/2018 \$150,000</p>	<p>(FY 15-16) City of Key West – Truman Annex Sewall Refurbishment</p>	<p>Design-build contract awarded and design underway. Material procurement has begun and grant funds have been expended against this project.</p> <p><u>The City of Key West contract amendment has been executed to extend the term of the contract to June 29, 2018.</u></p>
<p>16-138 06/29/2017 \$250,000</p>	<p>(FY 15-16) Economic Development Council of Okaloosa County – Benchmarking for Success: Expanding Florida’s Military Test Range Capacity Through Innovation Land Use Partnerships</p>	<p>Project completed as of 06/30/2017.</p> <p>Forfeited \$12,352.85.</p> <p><u>Grant closed.</u></p>
<p>16-139 11/30/2017 \$175,000</p>	<p>(FY 15-16) National Math and Science Initiative – College Readiness Program for Military Families</p>	<p>No program activities took place in our partner schools during the Reporting Quarter. This quarter served as a no-cost-extension for our grant due to the timeline of Advanced Placement scores. In the previous quarter, students participating in NMSI’s program took AP exams. College Board releases scores in the summer/fall. After scores are received, NMSI pays student awards based on achievement. It was during this quarter that awards were verified and payments processed.</p> <p><u>Grant Closed. Pending reconciliation and payment.</u></p>
<p>16-140 06/29/2017 \$100,000</p>	<p>(FY 15-16) Doolittle Institute – Technology Transfer Initiative</p>	<p>Project completed as of 06/29/2017.</p> <p>All funds expended.</p> <p><u>Grant closed.</u></p>

<p>16-143 05/31/2018 \$225,000</p>	<p>(FY 15-16) Military Child Education Coalition – Comprehensive Plan to Support Military and Veteran-Connected Children and Families in the State of Florida</p>	<p>The Military Child Education Coalition® (MCEC®) Parent to Parent™ team (greater Tampa area) is fully staffed, trained and working within their community. The Escambia County Team is no longer being funded through the FDSTF grant, but is still active and supporting Florida military-connected families through a separate funding source.</p> <p>a. The Hillsborough County team (three trainers), trained in August, 2016, has presented 20 workshops with 535 attendees during the quarter. Over the course of Year 01 of this grant, the team presented 109 workshops with a cumulative total of 2,658 participants. The Hillsborough County team is now staffed with three trainers through the end of the revised grant period of performance (May 2018).</p> <p>b. The Escambia County team (two trainers) presented 66 workshops in Escambia County with 618 attendees over the course of the grant period. This portion of the grant (Task 2, Activity 2) is complete and remaining funds from this activity have been reallocated to support the continued work of the Hillsborough team (Task 2, Activity 3).</p> <p>The Hillsborough Parent to Parent team has a full calendar for the fall semester of 2017 and is continuing to market throughout the region. The team participated in the MCEC National Training Seminar July 30th-August 2nd 2017 as professional development. The team did feel the impact of the hurricane that hit Florida in September and had 9 workshops cancelled, but they were able to reschedule them once schools were back in session. They are averaging 12-16 workshops each month with 25+ attendees per workshop.</p>
<p>16-144 06/29/2017 \$400,000</p>	<p>(FY 15-16) Clay County Development Authority – Camp Blanding Joint training Center (CBJTC) – Installation Encroachment Acquisition</p>	<p>Project completed as of 12/15/2016 Grantee forfeited \$824.25. <u>Grant closed.</u></p>

5. Florida Defense Support Task Force Grants FY 16-17

<p>16-154 05/30/2018 \$250,000</p>	<p>(FY 16-17) Greater Pensacola Chamber of Commerce – Naval Air Station Pensacola Directional Signage.</p>	<p>Permit package was submitted by Escambia County to FDOT for review / approval August 28. Once approval is received (expected by early October, 2017), County will advertise for bid. Target date of October 16, 2017. Once bid is accepted, signs will be ordered and installed.</p> <p><u>Greater Pensacola Chamber’s contract amendment request has been approved and is being processed. The new contract end date is May 30, 2018.</u></p>
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<p>17-161 04/17/2018 \$400,000</p>	<p>(FY 16-17) Clay County Development Authority</p>	<p>No new activity to report this quarter. Project continues to move forward as scheduled. Appraisal, survey, and negotiations are pending.</p>
<p>17-162 04/16/2018 \$115,000</p>	<p>(FY 16-17) South Florida Progress Foundation</p>	<p>(1) Met with Ackerman, LLP to begin 501(c)6 formation process; (2) identified founding BOD members; (3) drafted bylaws; (4) published introductory op-ed through Roar; (5) released marketing, branding and website RFP; (6) continued engagement and awareness; (7) engaged with SPECTRUM Group to perform SWOT analyses on HARB and SOUTHCOM; (8) drafted position letter against proposed Urban Development Boundary application vicinity HARB.</p> <p><u>SFPF received a 25% advance against the grant of which 100% remains unexpended.</u></p>

6. Florida Defense Support Task Force Grants FY 17-18

<p>17-176 07/31/2018 \$235,000</p>	<p>(FY 17-18) InDyne, Inc. – Management plan for remotely operated instrument site in Carrabelle, FL area</p>	<p>Grant signed Aug 17. Kickoff meeting with USAF completed Aug 23. Task 1 is progressing as planned with Activity 1, Team Establishment, 100% complete. Each team member was assigned roles and responsibilities based their subject matter expertise and then documented in the Project Management Plan. A kickoff meeting was held with the internal RT&T Engineering team and the Eglin AFB Government GRE Program team on Sep 6. Activity 2, Assumptions, Dependencies, and Constraints, is 100% complete. The overall project plan was developed which includes the time phased steps including durations and dependencies. This Project Management Plan includes the project scope, goals, and requirements for completion. Activity 3, Requirements Defined, was completed as part of the Project Management Plan development and is 100% complete. Activity 4, Project Reporting, is ongoing and will be deemed complete when the final report at the end of grant is complete. We are 8% complete at this time. Activity 5, SEMP Outline Development, is 100% complete. Task 2 is the bulk of the grant activity and started in late September. Task 3, Supporting Plans, has been started, and Activity 7 in that Task, Project Management Review Plan, is 60% complete with a draft completed and in coordination at this time. Task 4, Review and Publication, has started with the completion of this first quarterly report under Activity 18.</p>
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<p>17-177 08/14/2018 \$135,000</p>	<p>(FY 17-18) Tampa Bay Defense Alliance – Strengthening the military value of MacDill Air Force Base – its readiness, capacity and capabilities.</p>	<p>The TBDA held 2 BOD meetings during the reporting period. The TBDA held 1 operational meeting during the reporting period. The TBDA delivered via email the quarterly letter to Generals Everhart and McDew at AMC to keep them informed about our activities and progress against mutually identified opportunities that have been underway since early in the year.</p>
<p>17-178 08/14/2018 \$30,000</p>	<p>(FY 17-18) Gulf Coast State College – Identify Air Force community partnership initiatives that will benefit Tyndall AFB</p>	<p>No Report Due.</p>

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TAB 9

**Florida Defense
Factbook 2017**

<http://www.enterpriseflorida.com/wp-content/uploads/Florida-Defense-Factbook-2017.pdf>

TAB 10

**2017 Florida Military
Friendly Guide**

<http://www.enterpriseflorida.com/wp-content/uploads/Florida-Military-Friendly-Guide.pdf>