

Minutes of a Regular Meeting of the Board of Directors of Enterprise Florida

A regular meeting of the Enterprise Florida, Inc. Board of Directors was held on September 30, 2020 via Zoom virtual conference.

Members

Gordon Bailey
David Bevirt
Brewster Bevis for Tom Feeney
Jay Beyrouti
Jesse Biter
Melanie Bonanno
Holly Borgmann
Paul Browning
Dominic Calabro
David Call
Gregory Celestan
Marshall Criser
Laura Crouch for Nancy Tower
Brian Curtin
Don Daniels
Daniel Davis
Governor Ron DeSantis
David Denor
Kevin Doyle
Barbara Essenwine

Scott Fennell
Commissioner Nicole Fried
Danny Gaekwad
Leo Govoni
Margy Grant
Mike Grissom for Gary Rosen
Eric Hall
Sonya Deen Hartley
Jeff Hendry
Marc Hoenstine
Marva Johnson
Ken Kahn
Belinda Keiser
Secretary Laurel Lee
Richard Martin for AG Ashley Moody
David Melvin
CFO Jimmy Patronis
Win Phillips
Bob Ritchie
Katherine San Pedro

Cary Putrino
Gene Schaefer
Jeffrey Senese
Eric Silagy
Crystal Stiles
Gary Spulak
Senator Kelli Stargel
Erick Strati for Kelly Madden
Reeves Valentine
Bob Ward
Mark Wilson
Joe York

Guests

Dane Eagle
Rachel Kerestes
Beverly Seay

Welcome

Vice Chair Joe York called the meeting to order at 9:00 a.m. and welcomed everyone. A quorum was confirmed. Vice Chair York invited the cabinet members and elected officials to say a few words.

CFO Jimmy Patronis advised that the state is advocating for strong COVID liability protection in the upcoming legislative session. It is projected that there will be a \$5 billion revenue shortfall. Florida is the second largest recipient of Paycheck Protection Program (PPP) loans. The northern states are running their businesses off, so Florida has an opportunity to recruit businesses.

Commissioner Nikki Fried of the Department of Agriculture reported that agriculture is the number two economic driver in the state with over 47,000 working farms and ranches, two million jobs and a \$137 billion economic impact. The department is doing everything it can to make sure farmers have all the personal protective equipment (PPE) necessary to ensure the safety of the workforce so they can continue to plant in the same capacity. The pandemic hit during the harvest season causing a \$522 million impact in sales. The department opened an online market to allow farmers to sell their commodities directly to the consumers.

Secretary of State Laurel Lee explained that they are preparing for the upcoming election. In partnership with local election officials, Florida is well-prepared. Investments have been made in election security and infrastructure. Florida offers three methods of voting – vote by mail, early voting and in person voting on election day. Florida has been voting by mail since 1917. Critical safeguards are in place to monitor the integrity of the vote by mail system and to ensure voting in person is safe and accessible.

Florida Chamber of Commerce President and CEO Mark Wilson advised that proposed constitutional amendment number two on the upcoming ballot, which creates a statewide \$15 an hour minimum wage mandate, will result in the loss of hundreds of thousands of jobs. CFO Patronis agreed and added that businesses are already struggling, and this amendment will put them at a competitive disadvantage.

Department of Economic Opportunity (DEO) Executive Director Dane Eagle remarked that he is looking forward to the opportunity to serve in his new role. Florida is weathering the crisis and last month unemployment was 7.4%, a drop of four percentage points from the month before. Florida is prime to expand. DEO is addressing the unemployment system challenges and helping people get back to work.

Approval of Minutes

Danny Gaekwad made a motion to approve the minutes of the June 11, 2020 board meeting. Jesse Biter seconded. The motion carried unanimously.

Chairman's Update

Vice Chair Joe York introduced Governor Ron DeSantis who stated that Florida is open for business. The state moved to phase three of the reopening guidelines. There are new tools for rapid COVID-19 testing which will help protect vulnerable populations, keep kids in school and perhaps assist the cruise industry. The advice of the best epidemiologists is being followed. Florida hospitals have not been overwhelmed and currently 25% of hospital beds are empty. There are 65,000 licensed beds in the state. Of the 10 largest school districts in the country, 5 of the 10 are open for in-person instruction. The five schools are in Florida.

There are differences in how states are approaching the pandemic. As businesses look around for where they want to be, they see that Florida is open for business. This will generate opportunities. Construction, homebuilding and real estate are doing well during this time as is aerospace. Hospitality and tourism are recovering in some parts of the state. The Governor reassured everyone that he is working on this every day and the economy will continue to come back.

Public Comment on Consent Agenda

Vice Chair York asked for comment from the public on the consent agenda. There was none.

Action Items

Vice Chair York presented the following consent agenda items.

- I. Renewal of Existing Investors
 - ADT
 - American Integrity Insurance
 - Bank of America
 - Becker
 - BRPH
 - Embraer
 - Fleetwing Corporation
 - Florida Power & Light
 - Publix
 - Strategic Property Partners
 - TECO
 - Wells Fargo
- II. New Board Representatives
 - Marc Hoenstine, FEDC
 - Cary Putrino, Fifth Third Bank
- III. Audit Report
- IV. VISIT FLORIDA
 - Budget
 - Marketing Plan
 - Strategic Plan

Dominic Calabro made a motion to approve the consent agenda items. Jesse Biter seconded. The motion carried. David Bevirt, Melanie Bonanno, Holly Borgmann, Laura Crouch, Brian Curtin, Mike Grissom, Bob Ritchie, Gene Schaefer, Eric Silagy, Gary Spulak and Erick Strati abstained from the vote due to the renewal of their company board memberships.

Roundtable – Moving Florida Forward: Reclaiming Economic Prosperity

Vice Chair York introduced Secretary of Commerce and Enterprise Florida President and CEO Jamal Sowell to moderate the roundtable. Secretary Sowell introduced the panel.

- Holly Borgmann, Vice President of Government Affairs for ADT Security Services
- Danny Gaekwad, Founder and CEO of NDS USA
- Bob Ritchie, President and CEO of American Integrity Insurance
- Eric Silagy, President of Florida Power & Light Company

The roundtable panelists discussed their business approaches to COVID-19, COVID-19 liability protection and their thoughts on the future. Danny Gaekwad believes in a commonsense approach. Hotel occupancy dropped to 12% in April. His businesses took extra precautions related to health and cleanliness for employees and guests. His biggest fear is COVID-related liability lawsuits. Bob Ritchie stated that his company didn't miss a beat in servicing customers, agents, policyholders and employees. They implemented cleaning protocols, personal protection and contact tracing. Technology has served them well, and their business model has adapted to increase connectivity. Eric Silagy explained that FP&L didn't have the option of shutting down. They set up personal protection and testing protocols and had a pandemic plan in place as a starting point. It was a challenge to respond to a major hurricane in the middle of a pandemic. They adapted along the way, focused on the science and figured out how to keep people safe and productivity high.

Holly Borgmann stated that ADT's business is security and safety, and they worked hard to keep customers safe while keeping employees safe and following all the state and local regulations. They got special permission for some of their employees to provide monitoring from home. ADT released a free version of their app to assist victims in domestic violence situations to simply push a button to get help. She agreed that dealing with a pandemic and a hurricane was a challenge in her business as well. ADT has alarm monitoring centers throughout the country, so they have the ability to roll calls to different locations in order for alarms to continue to be answered.

Regarding COVID-19 liability protection and tort reform, Eric Silagy commented that it is critically important. The state needs the right environment to attract businesses, and litigation around COVID-19 undermines that. Ground rules need to be set. Bob Ritchie added that insurance policyholders are being impacted by lawsuits that drive insurance rates up as a result. He is concerned about the impact on the real estate market when it comes to the affordability and availability of homeowners' insurance.

Looking forward, Danny Gaekwad is concerned the impact will be long-lasting. Potential lawsuits add to the uncertainty. Job creation is needed as well as liability protection. Holly Borgmann remarked on the silver lining of hiring tremendous talent during this time. Florida has an opportunity to attract people and businesses from other states. Bob Ritchie is optimistic about the resiliency of Florida. He is encouraged by the Governor and CFO's position on tort reform. Eric Silagy agreed that tort reform is necessary to put Florida at a competitive advantage. Florida offers so many advantages to companies from the northeast and California that are looking for a place to relocate. Florida needs to do more to market and sell the state, and support from the legislature and the business community is needed for that.

EFI Department Updates

Business Development and Marketing

Crystal Stiles reported that there are 249 active projects for the fiscal year to date, 95 of which are new since

February. The 24 companies that have chosen to locate or expand in Florida have a new job commitment of 3,544 with an average wage of almost \$64,000 primarily in the areas of financial and professional services as well as aviation and aerospace. The team is off to a strong start despite the challenges of the pandemic.

The Future is Here marketing campaign wrapped up with strong results at 115,052,316 impressions primarily in digital advertising. The 20/21 campaign focuses on global outreach that targets top decision-makers. The campaign appears in 20 national and international outlets and has received 23 million impressions already since July. *The Wall Street Journal* Power of Place Reimagined campaign has fresh content and lives on a microsite that Enterprise Florida and *The Wall Street Journal* have partnered on together. During the current fiscal year, the team will continue to promote video success stories to key audiences. The marketing team is also supporting the international trade team with print ads in statewide business journals promoting the new virtual trade programs. There have been 837,000 impressions already.

Florida International Trade Partnership

Brian Curtin reported that the team exceeded all its performance measures for the 19/20 fiscal year providing assistance to 2,596 Florida companies and helping generate \$1.158 billion in actual export sales, which was the highest sales volume ever documented by Enterprise Florida. There were 41 events, 22 of which were completed and 19 were cancelled due to COVID-19. The team provided 16,834 Certificates of Free Sale to Florida companies allowing them to complete \$974 million in export sales. The team identified 120 manufacturers and suppliers of PPE to refer to the Florida Department of Emergency Management and local relief agencies and hospitals.

Enterprise Florida international offices conducted 1,204 consultations with international companies. A total of 40 FDI projects were established in Florida which created or retained 1,190 jobs for Floridians and generated more than \$85 million in capital investment. The foreign office network was expanded to Singapore for a total of 18 locations worldwide. World trade has been significantly impacted by the pandemic resulting in a steep decline. Total trade in Florida is down 16% through July. Florida origin exports are also down by 19%. FDI lead generation has remained steady.

Enterprise Florida has launched a variety of virtual trade programs including an export matchmaking service, a virtual business matchmaking grant program and a virtual trade show grant program. Enterprise Florida is organizing the first Florida International Trade Expo in March of 2021 to virtually showcase Florida products, services and infrastructure. The show will feature 100 to 200 Florida companies interested in expanding their exports and is targeting 5,000 international attendees interested in Florida products.

Military and Defense

Beth Medina, Enterprise Florida Vice President of Military and Defense, reported that the team is currently working with the Governor's office on a replacement for Amy Gowder on the Florida Defense Support Task Force. The military and defense industry offers a strong foundation for the state contributing \$95 billion annually to the Florida economy. The state has two organizations – the Florida Defense Alliance (FDA) and the Florida Defense Support Task Force (FDSTF). The FDSTF is administered by Enterprise Florida and takes advice from the FDA to provide recommendations to the Governor and legislature.

The military installations and industry in Florida are critical. The team has been working on three priorities.

- Bringing Space Command to Florida. Feedback from the Air Force is expected in mid-November.
- Working to preserve the moratorium on oil drilling in the eastern Gulf. This testing and training range is a national asset.
- Ensuring that the rebuild of the Tyndall Air Force Base happens as quickly as possible, and that the missions at Tyndall are maintained or expanded.

There are more than 20 military installations across the state. Florida has the second largest military retiree population, the third largest veteran population and is the fourth largest for defense contracts with \$17.5

billion. For fiscal year 19/20 the task force approved \$1.4 million in grants for communities. The Florida Military Friendly Guide has been updated. A memorandum of understanding was executed the previous week between the Florida Defense Alliance, the State University System of Florida and the National Security Innovation Network whose mission is to attract new talent to solve national security challenges. The program will prepare students for 21st century work and problem-solving and open up innovation and research across the state.

Florida Sports Foundation

Jesse Biter reported that Florida Sports is tasked with bringing people to Florida for various sporting events. The foundation is partially funded by the sale of Florida sports license plates. They run and support the Sunshine State Games and the Florida Senior Games. At last week's board meeting, 54 grants were approved with a potential economic impact of \$153 million and 265,000 people anticipated to attend events in the state. The 42nd edition of the Sunshine State Games in partnership with the Amateur Athletic Union (AAU) Junior Olympic Games kicked off July 25th with 2,000 athletes competing in 14 sports. The 29th Florida Senior Games are scheduled to begin December 5th. Grapefruit League ended early due to COVID-19. Before that point, the spring training season was a success with 883,000 fans attending 199 games. The Super Bowl remains scheduled for February 7th in Tampa.

STEM and the American Workforce

Vice Chair York introduced Rachel Kerestes, Executive Director of Science is US, who explained that Science is US is a foundation-supported effort that brings together a diverse group of science, engineering, industry, higher education and labor organizations to advocate for science and technology. The organization is working to encourage robust federal support for research and also to improve science and evidence-based decision-making in public policy development. They are raising awareness of the value science and engineering can play in decision-making.

As the country's fourth largest economy and the gateway to Latin America, Florida is critical. Many Floridians may not realize that STEM drives Florida's economy, and that the stem job market provides opportunities beyond biotech, space, high tech and data. STEM powers U.S. economic growth and creates jobs for Americans of all backgrounds and levels of education. If a person spends 80% or more of their time doing science, engineering, math or medicine for their job, they were counted as a STEM professional.

STEM supports 60% of Florida's jobs with \$49 billion in Florida state and local tax revenues and 62% of Florida's GDP. Direct STEM employment accounts for 31% of Florida jobs doing day to day work in STEM. Further, 58% of Florida STEM jobs are held by individuals with less than a bachelor's degree. This is important when filling gaps in the labor force and for job retraining. Florida can maximize STEM by prioritizing it in education, the workforce, economic development and policy.

Vice Chairman's Report

Vice Chair York thanked all the meeting sponsors. He also thanked David Call of Fifth Third Bank, who is leaving the board, for his service to Enterprise Florida and as Chair of the Audit Committee. Cary Putrino will take his place. Joe York is leaving as Vice Chair but will continue on the board. The position has allowed him to recognize the depth and potential of the state. He has seen Enterprise Florida become more strategic and critical to Florida's economic growth. Engagement from the board is always critical as well as serving as advocates for Enterprise Florida and its staff. Vice Chair York remembered Alan Becker and all he did for Enterprise Florida. Vice Chair York thanked the Enterprise Florida staff who never lost their professionalism during some challenging years.

Passing of the Gavel

Vice Chair York introduced Holly Borgmann, Vice President of Government Affairs for ADT Security Services, as the new Vice Chair. Holly has been an active member of the board and served as the Chair of

the Finance and Compensation Committee. She is a leader in her industry and has been recognized many times including the *Security System News* 20 Under 40 Award and also named one of the Top 50 Most Powerful Women in Tech. Vice Chair York called for a motion to approve Holly Borgmann as the new Vice Chair of the Enterprise Florida Board of Directors. Danny Gaekwad made the motion and Marva Johnson seconded. The motion carried.

Board Member Highlight

Vice Chair Borgmann highlighted Joe York and thanked him for everything he has done for Enterprise Florida since joining the board member in 2014. He brings excellence to the board and to his role as Vice Chair. Joe York was presented with a leadership award plaque recognizing his dedicated service to Florida and the Board of Directors of Enterprise Florida.

President & CEO Report

Jamal Sowell expressed his appreciation to Joe York for his service to the Enterprise Florida board, welcomed Holly Borgmann as the new Vice Chair and thanked the board meeting sponsors. Enterprise Florida has been reassessing operations to maximize effectiveness. Marc Adler has been added as Chief of Staff bringing a vast array of experience and energy. The MaSBEC (Minority and Small Business Entrepreneurial Capital) program has been reinvigorated with the addition of Veronica Valdez. Director of Rural and Agriculture Eric Anderson is working to maximize support for rural communities by delivering resources that rural stakeholders have told Enterprise Florida they need. These tools will be announced in the weeks ahead.

The Governor tasked Enterprise Florida with promoting and facilitating investments in opportunity zones. An overlay function to map all the opportunity zones in the state has been added to the Find It Florida commercial property search tool to allow investors to easily search and find properties in opportunity zones. The international trade team has pivoted so well in this environment granting virtual opportunities to small and medium-sized businesses. The accounting team has worked hard to stress transparency and accountability. Secretary Sowell will be sharing new initiatives in the months to come.

Public Comment

There were no public comments.

Closing Remarks & Adjournment

Vice Chair Borgmann thanked the board members, speakers, partners, sponsors and staff. She asked board members to share their expertise with Enterprise Florida. Enterprise Florida is key to helping the business community thrive. Vice Chair Borgmann asked for a motion to adjourn. Joe York made the motion, and Bob Ward seconded. The meeting was adjourned at 12:38 p.m.

For more information on this meeting, visit the Florida Channel at thefloridachannel.org.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Bevirt, David	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida Board of Directors
MAILING ADDRESS 615 Channelside Drive, Suite 204	NAME OF STATE AGENCY
CITY Tampa COUNTY Hillsborough	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, David Bevirt, hereby disclose that on September 30, 2020 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of _____ , by whom I am retained; or
- inured to the special gain or loss of _____ , which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

1/2/2021

Date Filed

DocuSigned by:

David Bevirt

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Bonanno, Melanie Parrish	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 3300 Publix Corporate Parkway	NAME OF STATE AGENCY
CITY COUNTY Lakeland, FL 33811	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

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ELECTED OFFICERS:

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For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

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* * * * *

APPOINTED OFFICERS:

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DISCLOSURE OF STATE OFFICER'S INTEREST

I, Melanie Parrish Bonanno, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of Publix, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

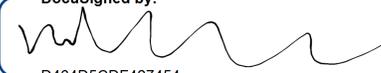
(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on the Publix board seat renewal.

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10/1/2020

Date Filed

DocuSigned by:

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Signature

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LAST NAME—FIRST NAME—MIDDLE NAME Borgmann, Holly	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 1501 Yamato Road	NAME OF STATE AGENCY
CITY COUNTY Boca Raton, FL 33431	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

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A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Holly Borgmann, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of ADT US Holdings, Inc., by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on ADT US Holdings, Inc.'s board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

9/29/2020

Date Filed

Holly Borgmann
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Crouch, Laura	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 702 North Franklin Street	NAME OF STATE AGENCY
CITY COUNTY Tampa, FL 33602	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Laura Crouch, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of TECO Energy, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on TECO's board seat renewal

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

10/27/2020

Date Filed

DocuSigned by:

Laura Crouch

87D2417A626E4E0...

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Curtin, Brian	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 5700 North Harbor City Boulevard, Suite 400	NAME OF STATE AGENCY
CITY COUNTY Melbourne, FL 32940	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Brian Curtin, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of BRPH Architects-Engineers, Inc., by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on BRPH's board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

10/26/2020

Date Filed

DocuSigned by:



D457E3658C854EA...
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Grissom, Mike	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 204 South Monroe Street, Suite 203	NAME OF STATE AGENCY
CITY COUNTY Tallahassee, FL 32308	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Mike Grissom, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of Becker, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on Becker's board seat renewal

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

9/30

Date Filed



Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Ritchie, Bob	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 5426 Bay Center Drive, 6th Floor	NAME OF STATE AGENCY
CITY COUNTY Tampa, FL 33759	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Bob Ritchie, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of American Integrity Insurance, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on American Integrity Insurance's board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

12.1.2020

Date Filed



Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Schaefer, Gene	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 701 Brickell Avenue, Suite 800	NAME OF STATE AGENCY
CITY COUNTY Miami, FL 33131	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Gene Schaefer, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

inured to my special private gain or loss;

inured to the special gain or loss of my business associate, _____;

inured to the special gain or loss of my relative, _____;

inured to the special gain or loss of Bank of America, N.A., by

whom I am retained; or

inured to the special gain or loss of _____, which

is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on Bank of America's board seat renewal.

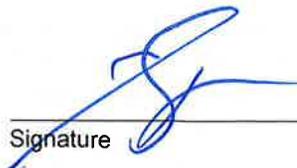
If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed



11/20/2020

Signature



NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Silagy, Eric	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 700 Universe Boulevard	NAME OF STATE AGENCY
CITY COUNTY Juno Beach, FL 33408	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Eric Silagy, hereby disclose that on September 30, 2020 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of Florida Power & Light Company, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on FP&L's board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

October 1, 2020
Date Filed


Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Spulak, Gary	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 276 SW 34th Street	NAME OF STATE AGENCY
CITY COUNTY Fort Lauderdale, FL 33315	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Gary Spulak, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of Embraer Aircraft Holding, Inc., by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

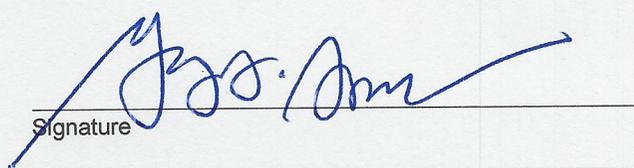
Board vote on Embraer's board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed

9-30-20

Signature



NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Erick Strati	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Enterprise Florida, Inc. Board of Directors
MAILING ADDRESS 350 East Las Olas Boulevard, 18th Floor	NAME OF STATE AGENCY
CITY COUNTY Fort Lauderdale, FL 33301	MY POSITION IS: <input checked="" type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE
DATE ON WHICH VOTE OCCURRED September 30, 2020	

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

* * * * *

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF STATE OFFICER'S INTEREST

I, Erick Strati, hereby disclose that on September 30, 20 20 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, _____ ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of Wells Fargo Bank, N.A., by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Board vote on Wells Fargo's board seat renewal.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed

10/19/20

Signature



NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.