Minutes of a Regular Meeting of the Board of Directors of Enterprise Florida

A regular meeting of the Enterprise Florida, Inc. Board of Directors was held on August 28, 2019 at the Omni Hotel in Jacksonville, Florida.

Members Present
Chris Appleton
Gordon Bailey
Jay Beyrouti
Jesse Biter
Melanie Bonanno
Holly Borgmann
Dominic Calabro
David Call
Brian Curtin
Daniel Davis
David Denor
Governor Ron DeSantis
Barbara Essenwine
Tom Feeney
Susan Fernandez for Paul Browning
Danny Gaekwad
Jose Gonzalez for Maribeth Bisienere
Amy Gowder
Jeff Hendry
Mori Hosseini
Marva Johnson
Laurel Lee
Richard Martin for Ashley Moody
Jimmy Patronis
Tom Pennekamp
Bob Ritchie
Gary Rosen
Gary Spulak
Senator Kelli Stargel
Bob Ward
Andy Wike
Mark Wilson
Joe York
Belinda Keiser
Win Phillips
Eric Silagy

Guests
Stacy Banner
Mayor Lenny Curry
Frank DiBello
John Falconetti
Scott Fennell
Anthony Glenn
Micah Heavener
Steve Leivent
Brian McManus
Doug Wheeler
John Wood
Dana Young

Welcome
After confirming that a quorum was present, Vice Chair Joe York called the meeting to order at 9:03 a.m.

Approval of Minutes
Dominic Calabro made a motion to approve the minutes of the June 24, 2019 board call, and Tom Pennekamp seconded. The motion carried.

Sponsor Welcome
Vice Chair Joe York introduced a video about JAXPORT and then introduced John Falconetti, the JAXPORT Chairman and President & CEO of Drummond, who welcomed everyone to Jacksonville. Jacksonville is seen as a global gateway to international trade in the Southeastern U.S. JAXPORT is the state’s largest container port and is the second busiest vehicle handling port in the nation. More than 26,000 jobs have been created through the cargo that comes through the seaport. SSA of America, one of the world’s largest marine terminal operators, will build a $239 million international container terminal on JAXPORT property. The port is on pace to set a container volume record for the fourth consecutive year, to break the auto volume record and has already set the cruise passenger record for this year. They are a global leader in the use of liquified natural gas. Logistics Management magazine named JAXPORT number one in service excellence in the nation.
Vice Chairman Report
Vice Chair York welcomed everyone and thanked the sponsors – JAXPORT, Florida Blue, Gate Petroleum, The Players, the Fiorentino Group and the Jacksonville Jaguars. The sports industry has a $57 billion economic impact annually and draws 16 million out-of-state visitors each year. Vice Chair York encouraged the board members to consider ways to become more active. Enterprise Florida would like to leverage the expertise of its board members, asking them to discuss the nature of Enterprise Florida’s work with legislators, help find more investors, provide input on trade, discuss relocation and expansion and tell the Florida story.

Board Member Highlight
Vice Chair York introduced a segment spotlighting Enterprise Florida’s board members. The first board member highlighted was Gary Spulak, President of Embraer Aircraft Holding, Inc. who has been a board member and supporter since the creation of Enterprise Florida. Embraer is the third largest civil aircraft manufacturer, headquartered in Brazil. Gary was instrumental in Embraer’s expansion into Florida, now with operations in Jacksonville, Melbourne and Fort Lauderdale employing over 1,200 Floridians. Embraer established its first corporate jet assembly plant in Melbourne becoming the first foreign company to assemble airframes in the U.S. Gary and Embraer are partners Enterprise Florida appreciates.

Host Welcome and Introductions
Vice Chair York introduced the 44th Mayor of Jacksonville, Lenny Curry, who was reelected by a landslide to a second term. Jacksonville is a transformational city that is fiscally strong and financially sound. They recently paid down over $370 million in debt and got their first AAA rating. They are investing in their neighborhoods and are proud of the work their port is doing. Mayor Curry recognized the work of Enterprise Florida.

Chairman’s Report
Mayor Curry introduced Governor DeSantis who reported that Florida has an unemployment rate of under 3.5% with job growth of 2.8% year over year, which outpaces the national average of 1.7%. Florida’s fiscal outlook puts it near the top of all 50 states. There will be a push for financial technology. They are working on legislative proposals to make Florida a place for innovation and workforce development. The financial services sector is a great opportunity for Florida. There is a trip planned to Chicago to meet with businesses.

The aerospace sector has done very well. Firefly Aerospace, OneWeb Satellites, Boeing and Lockheed have announced relocations or expansions. Workforce initiatives are geared toward understanding the sector’s needs for curriculums, apprenticeships, etc. The state is working with the federal government on water resources, infrastructure, everglades restoration and Space Command. The Governor believes Florida is the best place for Space Command with its huge increase in commercial space investment. They have been working hard on education and workforce. Florida has been rated number one in the country for the state university system by U.S. News & World Report for three consecutive years. Work is being done on more vocational training in Florida’s high schools.

The Governor announced that SoFi Lending based in San Francisco will be opening an operations center in Jacksonville that will employ 300 Floridians with an average wage of over $54,000 with a capital investment of $5.5 million. SS&C Advent, also from San Francisco, will expand its Jacksonville operations to add 198 jobs with an average wage of $69,000 and $1.75 million in capital investment.

EFI Entrepreneur and Job Growth Award
Governor DeSantis presented the award to Sally Corporation, a company based in Jacksonville, founded in 1977 and a leader in the design and manufacture of dark rides and animatronics for amusement parks, attractions and museums worldwide. John Wood, Chairman & CEO and one of the founders who was
inducted into the International Amusement Parks and Attractions Hall of Fame, accepted the award. He acknowledged the help of Enterprise Florida and specifically the international team who helped him with interpreters in Beijing, subcontractors, support for amusement park shows and contract help.

Financial Services Panel
Vice Chair York introduced David Call, Florida Regional President of Fifth Third Bank, to moderate the panel. The panelists were:

- Stacey Banner – Fidelity Investments
  Fidelity is one of the largest financial services firms in the U.S. helping one out of four investing Americans. They came to Jacksonville in 2006 and currently employ over 11,000 financial professionals. They hired 200 associates last year and 230 through quarter three of this year. The talent and workforce in Jacksonville allow them to expand and hire.

- Micah Heavener – SoFi
  SoFi was established in 2011 to help people with student loan debt and then broadened the mission to put people on a path to financial freedom through personal loans, investment products and home lending. There are 800,000 members. They chose Jacksonville because of talent, access to higher education and the cost of living.

- Steve Levent – SS&C Advent
  SS&C is a financial technology provider primarily to the investment management industry that came to Jacksonville in 2011 with 50 employees. There are now 550 people supporting all areas of the company. His division in Jacksonville is their largest office in North America.

- Anthony Glenn – Macquarie
  Macquarie is an Australian financial services firm headquartered in Sydney that came to Jacksonville in 2016, after a global search of 25 cities, bringing 120 employees. They have grown to 170.

Questions for the panel included what brought their companies to Florida, how they attract and retain talent, workforce and transportation into and within Florida cities. All agreed that availability of talent/workforce is key along with a business-friendly environment and a great quality of life. Technology is becoming more important, and the pool is growing. The key is to create a pipeline through educational programs and apprenticeships and to grow partnerships with universities and work with them on curriculum. Required skillsets will change over the next ten years. The panelists are hiring from college majors including computer science, finance, engineering, accounting and finance, cyber security and liberal arts.

Business Development Update
Tim Vanderhoof, SVP of Business Development reported that as of the fiscal yearend, there were 271 active projects. The 91 established projects created 14,828 jobs with an average wage of close to $61,000 and a capital investment of $1.93 billion. Manufacturing and Corporate Headquarters continue to be at the top of the list of jobs by industry. Business Development facilitated two missions to New York with the Governor to build awareness. In February they met with four financial service firms and three site consultants. In May they focused on fintech companies – advisement and investment platforms. Florida is receiving a lot of interest from these companies. They are working on the Governor’s mission to Chicago to be followed by another to New York and Connecticut.

Marketing Update
Marva Johnson, Regional Vice President of Charter Communications, reported that for fiscal yearend the Florida | The Future is Here campaign produced 127,879,398 impressions through digital and print advertising, social media and special event guests. The Wall Street Journal: The Power of Place refreshed microsite focused on companies that located to Florida, and delivered more than 6,000,000 digital
impressions for the year. _ZETA Global Digital Media_ advertising delivered targeted ads across several sites resulting in 91,000,000 impressions. They also leveraged the LinkedIn platform for 3,850,920 impressions. A print and digital media advertising campaign was created for use during the Paris Air Show to drive awareness of the Florida Pavilion resulting in 205,000 impressions over a month.

More than 275 site selection firms and consultants attended Team Florida events during the fiscal year including the IAMC Fall Forum, the Blue Angels Air Show and the Chicago/DC/Atlanta/New York In-Market consultant events. For the new fiscal year, the campaign ads will appear in nearly 20 national and international outlets. There will be new video and photo content production from seven regions across the state. The finance industry will be targeted with a campaign presence in numerous outlets with an estimated impression count of almost 40,000,000.

International Trade & Development Update

Brian Curtin reported on results from the last fiscal year. There were $426,863,291 in actual sales and 724 unique export sales. The team assisted 2,457 unique Florida companies and conducted 49 international events. A delegation of 111 Floridians participated in the Governor's Mission to Israel in May. They met with 11 Israeli companies and signed 20 MOUs and one Declaration of Intent between Florida and Israeli universities and institutions. There were 25 Florida companies and organizations that exhibited in the Florida Pavilion at the Paris Air Show in June. The Enterprise Florida team met with more than 50 aviation and aerospace companies with expansion potential in Florida. Total actual and projected sales reached $40 million.

Florida now ranks fourth among the 50 states in Foreign Direct Investment (FDI) jobs and ranks second in FDI employment growth over the last five years. There are 3,543 foreign-owned companies in Florida. FDI jobs provide an annual compensation of $63,300 compared to the state average of $46,100. The European Union accounts for 58% of all FDI in Florida. Upcoming events include the Florida Trade Mission to Colombia, Medica 2019, Arab Health and Florida Trade Missions to Peru as well as Thailand and the Philippines.

Doug Wheeler, President & CEO of the Florida Ports Council reported on the Florida-Mexico Ports Initiative which promotes the Florida Ports network as a faster and more cost-effective way to bring products into the U.S. Mexico exports through Florida ports have increased by 43% between 2016 and 2018. A Ports Mission to Mexico took place at the end of July organized by the Florida Ports Council and coordinated by Enterprise Florida. Participants included the Florida Chamber of Commerce, eight Florida seaports and one international airport. Increased cargo flows are already generating more FDI.

EFI Partner and Updates

- **Space Florida**
  Frank DiBello explained that Space Florida is a public corporation for the common good as well as an independent special district charged with developing the aerospace industry. Their recent successes include the opening/activation of the OneWeb Satellites site in July which will produce up to two satellites a day, as well as the selection by Firefly Aerospace to build rockets. The aerospace industry produced 2.4 million U.S. jobs in 2017/18 along with $865 billion in sales and $143 billion in exports. The space industry is growing rapidly with over 76% of global revenue from commercial sources. Lower earth orbit has been turned over to commercial companies.

- **VISIT FLORIDA**
  Dana Young reported on their mission to promote and market the state of Florida. Tourism supports 1.5 million jobs and generates $69 billion to the state economy. There were 127 million visitors in 2018. For every dollar invested, $2.15 is returned. They serve 13,000 industry business partners throughout 67 counties and have 28 private sector sponsors.
DEO Update
Brian McManus reported that the unemployment rate stands at 3.3%. More than 10 million Florida residents are employed.

President & CEO Report
Jamal Sowell reported on Team Florida’s In-Market event in San Diego, the Paris Air Show and the Governor’s Mission to Israel which resulted in 20 agreements which will reap rewards for Florida businesses. In 2018 the Enterprise Florida international team took over the processing of Certificates of Free Sale from the Department of Agriculture. The program will generate private income for Enterprise Florida. The Governor is focused on the financial services and aerospace sectors. Enterprise Florida launched the first in a series of Snapshot Events in July covering high-tech and manufacturing. The next will be in October in Orlando focusing on modeling and simulation.

Action Items
Vice Chair York introduced the consent agenda items.

1. Renewal of Existing Investors
   - Bank of America
   - BRPH
   - Charter Communications
   - Duke Energy
   - Embarer
   - Fleetwing Corporation
   - Florida Realtors
   - Full Sail University
   - Mitsubishi
   - Strategic Property Partners
   - TECO
   - The St. Joe Company

2. New Board Investor
   - Bob Ritchie, American Integrity Insurance Group

3. New Board Representatives
   - Gary Rosen, Becker
   - Dan Velazquez, The St. Joe Company
   - Kelly Smallridge, Florida Economic Development Council

4. New Board Appointee
   - Governor Appointee – Kathy San Pedro, Ballard Partners

5. VISIT FLORIDA Board Recommendations
   - Frank Belzer, Universal Orlando
   - Ian Carter, Hilton Worldwide
   - Carol Dover, FRLA
   - Matthew Johnson, FAA
   - Lino Maldonado, ResortQuest
   - Dan Rowe, Visit Panama City Beach
   - Robert Skrob, Destinations Florida

Jesse Biter made a motion to approve the consent agenda. Dominic Calabro seconded. The motion carried. Brian Curtin, Susan Fernandez, Margy Grant, Marva Johnson, Gary Spulak and Andy Wike abstained from the vote due to the renewal of their company board memberships.

Other Business
There was none.

Public Comment
There was no public comment.
Closing Remarks & Adjournment
Vice Chair York thanked the speakers, partners, sponsors and investors. The next board meeting will be held November 12 and 13 probably in West Palm Beach.

Daniel Davis made a motion to adjourn. The meeting was adjourned at 11:41 a.m.
FORM 8A  MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME
Curtin, Brian

MAILING ADDRESS
5700 North Harbor City Blvd, Suite 400

CITY
Melbourne, FL 32940

DATE ON WHICH VOTE OCCURRED
August 28, 2019

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a “relative” includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, mother-in-law, and daughter-in-law. A “business associate” means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member’s respective house if the member discloses the information required by this subsection, or by use of Form 8A.

APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a “relative” includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, mother-in-law, and daughter-in-law. A “business associate” means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

• You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.

• A copy of the form must be provided immediately to the other members of the agency.

• The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

• You must disclose orally the nature of your conflict in the measure before participating.

• You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.
DISCLOSURE OF STATE OFFICER'S INTEREST

I, Brian Curtin, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)
   X  incurred to my special private gain or loss;
   — incurred to the special gain or loss of my business associate,
   — incurred to the special gain or loss of my relative,
   X  incurred to the special gain or loss of BRPH
      ____________________________, by
      whom I am retained; or
   — incurred to the special gain or loss of ____________________________, which
      is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

   Renewal of board membership

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED $10,000.
FORM 8A  MEMORANDUM OF VOTING CONFLICT
FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME
Fernandez Susan A (On behalf of Paul Browning)

NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE
Enterprise Florida, Inc. Board of Directors

MAILING ADDRESS
400 Colonial Center Parkway, Suite 400

NAME OF STATE AGENCY

CITY
Lake Mary

COUNTY

MY POSITION IS: ☑ ELECTIVE
☐ APPOINITIVE

DATE ON WHICH VOTE OCCURRED
August 28, 2019

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APPOINTED OFFICERS:
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DISCLOSURE OF STATE OFFICER’S INTEREST

I, Susan A Fernandez, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)
   __x__ inured to my special private gain or loss;
   __ __ inured to the special gain or loss of my business associate,
   __ __ inured to the special gain or loss of my relative, ____________________________;
   __x__ inured to the special gain or loss of Mitsubishi Hitachi Power Systems Americas, Inc., by
   whom I am retained; or
   __ __ inured to the special gain or loss of ____________________________, which
   is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

September 25, 2019
Date Filed

Signature

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CE Form 8A - Effective 11/2013
Adopted by reference in Rule 34-7.010(1)(e), F.A.C.
FORM 8A MEMORANDUM OF VOTING CONFLICT
FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME
Grant, Margy

NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE
Enterprise Florida, Inc. Board of Directors

MAILING ADDRESS
7025 Augusta National Drive

NAME OF STATE AGENCY

CITY
Orlando, FL 32822

DATE ON WHICH VOTE OCCURRED
August 28, 2019

COUNTY

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APPPOINTED OFFICERS:
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DISCLOSURE OF STATE OFFICER'S INTEREST

I, Margy Grant, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)

[ ] incurred to my special private gain or loss;
[ ] incurred to the special gain or loss of my business associate, ________________
[ ] incurred to the special gain or loss of my relative, ________________
[ ] incurred to the special gain or loss of Florida Realtors, by whom I am retained; or
[ ] incurred to the special gain or loss of ________________, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Renewal of board membership

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September 19, 2019

Date Filed

Signature

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CE Form 8A - Effective 11/2013

Adopted by reference in Rule 34-7.010(1)(e), F.A.C.
# FORM 8A  MEMORANDUM OF VOTING CONFLICT
## FOR STATE OFFICERS

<table>
<thead>
<tr>
<th>LAST NAME—FIRST NAME—MIDDLE NAME</th>
<th>NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Johnson, Marva</td>
<td>Enterprise Florida, Inc. Board of Directors</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MAILING ADDRESS</th>
<th>NAME OF STATE AGENCY</th>
</tr>
</thead>
<tbody>
<tr>
<td>2251 Lucien Way</td>
<td></td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>CITY</th>
<th>COUNTY</th>
<th>MY POSITION IS:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maitland, FL 32751</td>
<td></td>
<td>APPOINTIVE</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>DATE ON WHICH VOTE OCCURRED</th>
<th></th>
</tr>
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<tbody>
<tr>
<td>August 28, 2019</td>
<td></td>
</tr>
</tbody>
</table>

## WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

### ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

### APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

**IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:**

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

**IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:**

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.
DISCLOSURE OF STATE OFFICER'S INTEREST

[Signature]

Identification:

Marva Johnson, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)

[X] Inured to my special private gain or loss;

[ ] Inured to the special gain or loss of my business associate;

[ ] Inured to the special gain or loss of my relative;

[X] Inured to the special gain or loss of Charter Communications, by whom I am retained; or

[ ] Inured to the special gain or loss of ___________________________, which is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Renewal of board membership

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed: August 28, 2019

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED $10,000.
FORM 8A  MEMORANDUM OF VOTING CONFLICT
FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME
Spulak, Gary

NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE
Enterprise Florida, Inc. Board of Directors

MAILING ADDRESS
276 SW 34th Street

NAME OF STATE AGENCY

CITY
Fort Lauderdale, FL 33315

MY POSITION IS:
☐ ELECTIVE
☐ APPOINTEE

COUNTY

DATE ON WHICH VOTE OCCURRED
August 28, 2019

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

A member of the Legislature may satisfy the disclosure requirements of this section by filing a disclosure form created pursuant to the rules of the member's respective house if the member discloses the information required by this subsection, or by use of Form 8A.

APPOINTEED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

For purposes of this law, a "relative" includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes.
- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION OR VOTE AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.
DISCLOSURE OF STATE OFFICER'S INTEREST

I, Gary Spulak, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)

X inured to my special private gain or loss;

____ inured to the special gain or loss of my business associate, ____________________________;

X inured to the special gain or loss of Embraer ____________________________, by
whom I am retained; or

____ inured to the special gain or loss of ____________________________, which
is the parent, subsidiary, or sibling organization of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Renewal of board membership

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

28 Aug 19
Date Filed

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED $10,000.

CE Form 8A - Effective 11/2013
Adopted by reference in Rule 34-7.010(1)(e), F.A.C.
FORM 8A MEMORANDUM OF VOTING CONFLICT FOR STATE OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME  
Wike, Andy

NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE  
Enterprise Florida, Inc. Board of Directors

MAILING ADDRESS  
742 South Combee Road

NAME OF STATE AGENCY

CITY  
Lakeland, FL 33801

MY POSITION IS:  
☑ ELECTIVE  
☐ APPOINTIVE

DATE ON WHICH VOTE OCCURRED  
August 28, 2019

WHO MUST FILE FORM 8A

This form is for use by any person serving at the State level of government on an appointed or elected board, council, commission, authority, committee, or as a member of the Legislature. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

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INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

ELECTED OFFICERS:

As a person holding elective state office, you may not vote on a matter that you know would inure to your special private gain or loss. However, you may vote on other matters, including measures that would inure to the special private gain or loss of a principal by whom you are retained (including the parent or subsidiary or sibling organization of a principal by which you are retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. If you vote on such a measure or if you abstain from voting on a measure that would affect you, you must make every reasonable effort to disclose the nature of your interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for you to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

For purposes of this law, a “relative” includes only your father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A “business associate” means any person or entity engaged in or carrying on a business enterprise with you as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

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APPOINTED OFFICERS:

As a person holding appointive state office, you are subject to the abstention and disclosure requirements stated above for Elected Officers. You also must disclose the nature of the conflict before voting or before making any attempt to influence the decision by oral or written communication, whether made by you or at your direction.

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DISCLOSURE OF STATE OFFICER’S INTEREST

Andy Wike, hereby disclose that on August 28, 2019:

(a) A measure came or will come before my agency which (check one or more)
   X  hired to the special gain or loss of Fleetwing Corp., by
   _ _ hired to the special gain or loss of ________________, which
   _ _ hired to the special gain or loss of ________________, by
   _ _ hired to the special gain or loss of ________________, which
   _ _ hired to the special gain or loss of ________________, by
   _ _ hired to the special gain or loss of ________________, by

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

   Renewal of board membership

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

Date Filed
Signature

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